

Revenue estimates

for the year ending 31st March 2015

and

Capital estimates

to the year ending 31st March 2019

DRAFT

SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

Page

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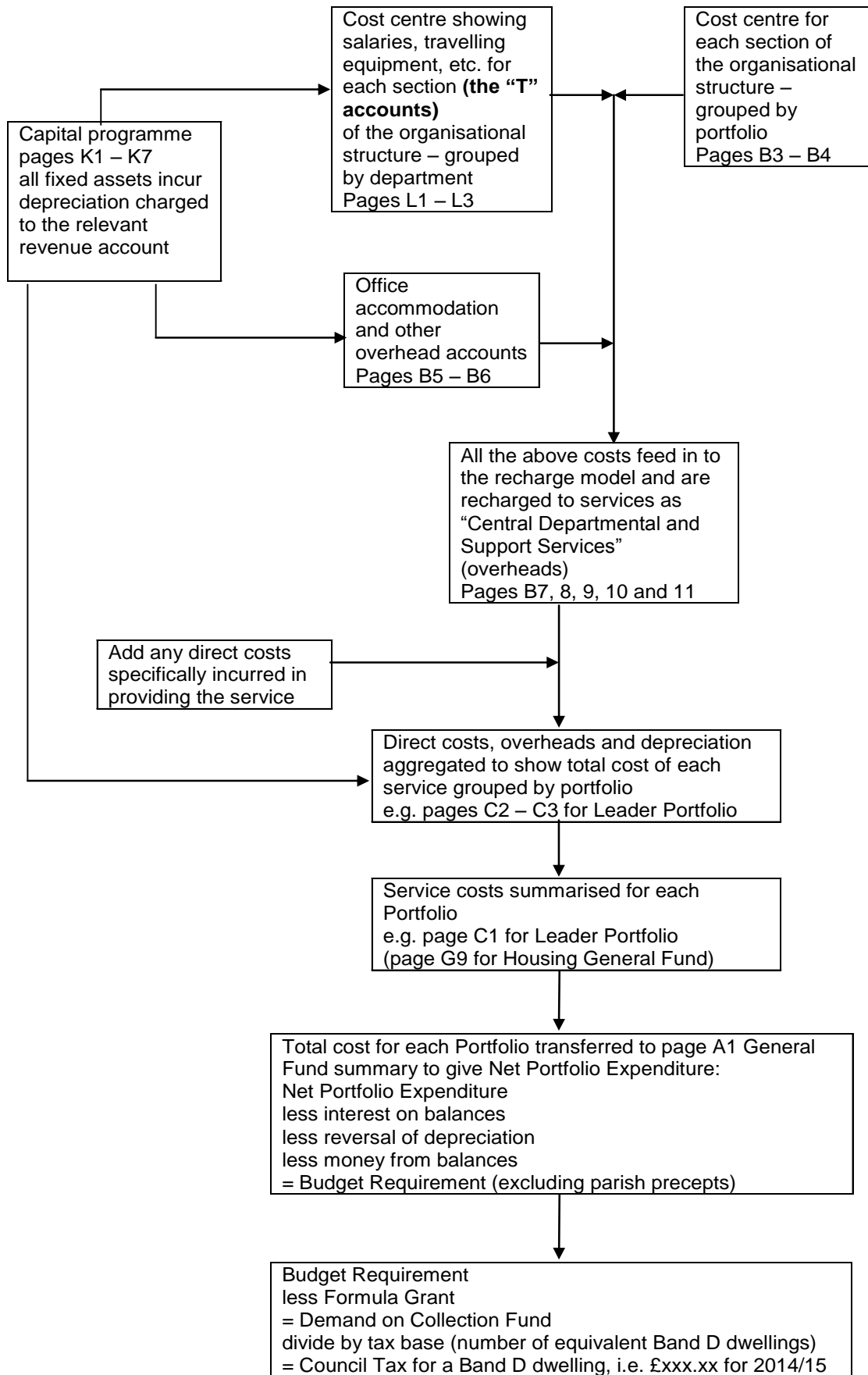
REVENUE ESTIMATES FOR THE YEAR ENDING **31st MARCH 2015**

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Notes :

- (1) These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

Layout of the estimate book



GENERAL FUND SUMMARY

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | NET EXPENDITURE | | |
| | Portfolio | | |
| 475,641 | Leader | 522,290 | 491,460 |
| 2,077,626 | Finance and Staffing | 2,414,210 | 2,245,750 |
| 1,807,832 | Corporate and Customer Services | 1,763,130 | 1,821,570 |
| 5,581,364 | Environmental Services | 5,753,670 | 6,057,990 |
| 1,258,617 | Housing (General Fund) | 1,300,950 | 1,324,220 |
| 0 | Northstowe | 54,700 | 55,300 |
| 2,173,143 | Planning and Economic Development | 2,445,890 | 2,384,400 |
| 1,800,140 | Planning Policy and Localism | 1,852,590 | 1,656,680 |
| 15,174,362 | Fully Allocated Net Portfolio Expenditure | 16,107,430 | 16,037,370 |
| | Unallocated | | |
| 0 | Reduction for vacancies | (450,000) | (450,000) |
| 0 | Reduction in external audit grant claim fees | (19,960) | 0 |
| 0 | Departmental/Overhead Roll-overs not allocated | 90,390 | 50,000 |
| 52,828 | Support for Economic Downturn | 0 | 0 |
| 0 | Non-recurring expenditure on infrastructure, communal facilities etc. | 849,370 | 1,398,250 |
| 0 | Council Tax Support Funding grant to Parish Councils | 228,000 | 0 |
| 0 | Savings not included in Portfolio estimates | (50,000) | (300,000) |
| 0 | Expenditure on Precautionary Items | 75,000 | 75,000 |
| 0 | Council Actions | 50,000 | 50,000 |
| 15,227,190 | Net Portfolio Expenditure | 16,880,230 | 16,860,620 |
| 147,813 | Internal Drainage Boards | 155,990 | 166,850 |
| (665,014) | Interest on Balances | (425,000) | (345,500) |
| (575,778) | Capital Charges, etc. | (655,910) | (671,790) |
| 14,134,211 | Net District Council General Fund Expenditure | 15,955,310 | 16,010,180 |
| 110,911 | Appropriation to/(from) General Fund balance | 124,360 | (213,490) |
| (13,420) | Area Based Grant | 0 | 0 |
| (173,350) | Four year grant for Freezing 2011/12 Council Tax | (173,350) | (173,350) |
| (175,479) | One year grant for Freezing 2012/13 Council Tax | 0 | 0 |
| (1,690,923) | New Homes Bonus | (2,702,300) | (3,201,180) |
| 12,191,950 | General Expenses (Budget Requirement for capping purposes) | 13,204,020 | 12,422,160 |
| (5,238,864) | Formula Grant | 0 | 0 |
| 0 | Revenue Support Grant | (3,371,940) | (2,554,540) |
| 0 | Retained Business Rates | (2,911,740) | (2,576,360) |
| 66,074 | (Surplus)/Deficit on Collection Fund re Council Tax | 13,350 | (30,500) |
| 7,019,160 | Demand on Collection Fund to be raised from Council taxpayers | 6,933,690 | 7,260,760 |
| | INCOME FROM COUNCIL TAX | | |
| Number | | Number | Number |
| 60,793.0 | Tax Base for tax setting purposes (Band D equivalents) | 57,560.1 | 58,242.6 |
| £ p | multiplied by Basic Amount of Council Tax | £ p | £ p |
| 115.46 | for the District | 120.46 | 124.67 |
| £ | equals | £ | £ |
| 7,019,160 | Income to be raised from Council taxpayers | 6,933,690 | 7,260,760 |
| | | | |
| £ | Balances at year end (excluding Section 106 monies) | £ | £ |
| | Revenue | | |
| (7,484,988) | General Fund | (7,530,520) | (6,674,420) |
| (2,427,476) | Housing Revenue Account | (2,547,390) | (3,033,880) |
| | Capital | | |
| (7,538,958) | Earmarked Reserves | | |
| (2,732,216) | Usable Capital Receipts | (345,810) | (601,060) |

| Actual 2012/2013 £ | STAFFING AND CENTRAL OVERHEAD ACCOUNTS | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS | | |
| | Portfolio Staffing Expenditure | | |
| 0 | Leader | 0 | 0 |
| 6,411,529 | Corporate and Customer Services | 6,616,080 | 6,536,910 |
| 2,564,853 | Environmental Services | 2,342,190 | 2,281,420 |
| 2,784,235 | Housing | 3,034,570 | 3,108,690 |
| 103,427 | Northstowe | 216,350 | 161,810 |
| 2,253,222 | Planning and Economic Development | 2,101,400 | 2,040,470 |
| 1,205,448 | Planning Policy and Localism | 1,310,250 | 1,151,740 |
| 0 | Unallocated reductions | (500,000) | (500,000) |
| 15,322,714 | Staffing Expenditure excluding overheads | 15,120,840 | 14,781,040 |
| | Overhead Accounts | | |
| 135,316 | Waterbeach Depot | 141,890 | 178,470 |
| 1,071,059 | Cambourne Office | 1,126,390 | 1,088,250 |
| 268,494 | Central Expenses | 322,480 | 320,360 |
| 357,668 | Central Support Services - Other | 366,810 | 348,810 |
| 17,155,251 | Staffing Expenditure and Overheads | 17,078,410 | 16,716,930 |
| (516,541) | Less Recharges included above from : Staffing to Overheads | (487,930) | (462,690) |
| 16,638,710 | Net rechargeable costs | 16,590,480 | 16,254,240 |
| (16,638,710) | Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (Inc. Depot) | (17,090,480) | (16,754,240) |
| 0 | Unallocated reductions to General Fund/HRA/Capital | (500,000) | (500,000) |
| 0 | Less unallocated reductions apportioned to: HRA/Capital | 50,000 | 50,000 |
| 0 | Net unallocated cost/(credit) to General Fund Summary | (450,000) | (450,000) |

Effect of excluding capital charges from net rechargeable costs:

| | | | |
|--------------------------|--|-------------------|-------------------|
| Staffing | | | |
| 15,322,714 | Staffing Expenditure excluding overheads | 15,120,840 | 14,781,040 |
| (252,255) | Less capital charges (ICT, Contact Centre, Dev. Control) | (282,420) | (280,110) |
| 15,070,459 | Net staffing costs excluding capital charges | 14,838,420 | 14,500,930 |
| Overhead Accounts | | | |
| 1,315,996 | Overhead Expenditure excluding staffing recharges | 1,469,640 | 1,473,200 |
| (180,300) | Less capital charges (Admin Buildings)) | (180,300) | (186,090) |
| 1,135,696 | Net overhead costs excluding capital charges | 1,289,340 | 1,287,110 |
| Total | | | |
| 16,638,710 | Net rechargeable costs | 16,590,480 | 16,254,240 |
| (432,555) | Less capital charges (no overall effect on General Fund) | (462,720) | (466,200) |
| 16,206,155 | Net rechargeable costs excluding capital charges | 16,127,760 | 15,788,040 |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--------------------------------------|----------------------------|----------------------------|
| SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DSO staff) | | | |
| | EXPENDITURE | | |
| 13,398,885 | Employees | 13,964,960 | 13,643,930 |
| 2,138 | Premises | 3,290 | 1,900 |
| 269,284 | Transport Related Expenses | 263,420 | 241,830 |
| 457,987 | Supplies and Services | 459,800 | 369,960 |
| 617,928 | Communications and Computing | 592,490 | 665,190 |
| 78,124 | Expenses | 104,080 | 117,670 |
| 28,669 | Grants and Subscriptions | 22,160 | 23,820 |
| 1,864 | Miscellaneous | 8,960 | 8,550 |
| 252,255 | Capital Financing Costs | 282,420 | 280,110 |
| 388,655 | Agency and Contracted Services | 0 | 0 |
| (173,075) | Income | (80,740) | (71,920) |
| <u>15,322,714</u> | ALLOCATED DIRECT EXPENDITURE SUMMARY | <u>15,620,840</u> | <u>15,281,040</u> |
| 0 | Unallocated reduction for vacancies | (500,000) | (500,000) |
| <u>15,322,714</u> | TOTAL DIRECT EXPENDITURE SUMMARY | <u>15,120,840</u> | <u>14,781,040</u> |
| <u>359 / 325.79</u> | Employees Headcount / FTE | <u>359 / 325.79</u> | <u>367 / 319.51</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|-----------------------------------|----------------------------|----------------------------|
| PORTFOLIO STAFFING COSTS | | | |
| LEADER | | | |
| | EXPENDITURE | | |
| 0 | Employees | 0 | 0 |
| 0 | Premises Related Expenses | 0 | 0 |
| 0 | Transport Related Expenses | 0 | 0 |
| 0 | Supplies and Services | 0 | 0 |
| 0 | Communications and Computing | 0 | 0 |
| 0 | Expenses | 0 | 0 |
| 0 | Grants and Subscriptions | 0 | 0 |
| 0 | Miscellaneous | 0 | 0 |
| 0 | Income | 0 | 0 |
| <u>0</u> | DIRECT EXPENDITURE SUMMARY | <u>0</u> | <u>0</u> |
| <u>00 / 00.00</u> | Employees Headcount / FTE | <u>00 / 00.00</u> | <u>00 / 00.00</u> |
| CORPORATE AND CUSTOMER SERVICES | | | |
| | EXPENDITURE | | |
| 4,987,142 | Employees | 5,450,900 | 5,397,280 |
| 1,695 | Premises Related Expenses | 3,160 | 1,900 |
| 32,712 | Transport Related Expenses | 34,010 | 27,040 |
| 310,975 | Supplies and Services | 315,430 | 233,470 |
| 521,357 | Communications and Computing | 527,000 | 589,970 |
| 26,832 | Expenses | 46,950 | 44,800 |
| 14,559 | Grants and Subscriptions | 15,800 | 15,790 |
| 996 | Miscellaneous | 1,150 | 1,150 |
| 252,255 | Capital Financing Costs | 282,420 | 277,430 |
| 388,655 | Agency and Contracted Services | 0 | 0 |
| (125,649) | Income | (60,740) | (51,920) |
| <u>6,411,529</u> | DIRECT EXPENDITURE SUMMARY | <u>6,616,080</u> | <u>6,536,910</u> |
| <u>148 / 131.06</u> | Employees Headcount / FTE | <u>148 / 131.06</u> | <u>150 / 129.68</u> |
| ENVIRONMENTAL SERVICES | | | |
| | EXPENDITURE | | |
| 2,395,220 | Employees | 2,182,690 | 2,105,370 |
| 87,639 | Transport Related Expenses | 74,080 | 74,300 |
| 50,701 | Supplies and Services | 56,830 | 45,880 |
| 20,251 | Communications and Computing | 12,590 | 17,190 |
| 13,298 | Expenses | 12,500 | 33,100 |
| 3,727 | Grants and Subscriptions | 2,900 | 2,400 |
| 73 | Miscellaneous | 600 | 500 |
| 0 | Capital Financing Costs | 0 | 2,680 |
| (6,056) | Income | 0 | 0 |
| <u>2,564,853</u> | DIRECT EXPENDITURE SUMMARY | <u>2,342,190</u> | <u>2,281,420</u> |
| <u>52 / 46.85</u> | Employees Headcount / FTE | <u>52 / 46.85</u> | <u>59 / 44.81</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|------------------------------|----------------------------|----------------------------|
| PORTFOLIO STAFFING COSTS | | | |
| HOUSING | | | |
| | EXPENDITURE | | |
| 2,648,101 | Employees | 2,886,290 | 2,959,650 |
| 158 | Premises Related Expenses | 130 | 0 |
| 76,762 | Transport Related Expenses | 73,300 | 73,470 |
| 16,807 | Supplies and Services | 20,550 | 19,670 |
| 49,036 | Communications and Computing | 36,740 | 41,390 |
| 29,581 | Expenses | 31,620 | 28,570 |
| 2,940 | Grants and Subscriptions | 3,040 | 3,040 |
| 0 | Miscellaneous | 2,900 | 2,900 |
| (39,150) | Income | (20,000) | (20,000) |
| <u>2,784,235</u> | DIRECT EXPENDITURE SUMMARY | <u>3,034,570</u> | <u>3,108,690</u> |
| <u>78 / 71.53</u> | Employees Headcount / FTE | <u>78 / 71.53</u> | <u>80 / 71.90</u> |
| NORTHSTOWE | | | |
| | EXPENDITURE | | |
| 102,374 | Employees | 211,570 | 161,000 |
| 1,053 | Transport Related Expenses | 4,780 | 810 |
| <u>103,427</u> | DIRECT EXPENDITURE SUMMARY | <u>216,350</u> | <u>161,810</u> |
| <u>6 / 4.45</u> | Employees Headcount / FTE | <u>6 / 4.45</u> | <u>7 / 3.39</u> |
| PLANNING AND ECONOMIC DEVELOPMENT | | | |
| | EXPENDITURE | | |
| 2,111,187 | Employees | 1,949,770 | 1,890,500 |
| 201 | Premises Related Expenses | 0 | 0 |
| 58,541 | Transport Related Expenses | 60,740 | 54,600 |
| 51,936 | Supplies and Services | 66,990 | 70,940 |
| 23,918 | Communications and Computing | 16,160 | 16,640 |
| 4,432 | Expenses | 3,010 | 1,200 |
| 3,007 | Grants and Subscriptions | 420 | 2,590 |
| 0 | Miscellaneous | 4,310 | 4,000 |
| <u>2,253,222</u> | DIRECT EXPENDITURE SUMMARY | <u>2,101,400</u> | <u>2,040,470</u> |
| <u>50 / 47.78</u> | Employees Headcount / FTE | <u>50 / 47.78</u> | <u>49 / 48.11</u> |
| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
| PORTFOLIO STAFFING COSTS | | | |
| PLANNING POLICY AND LOCALISM | | | |
| | EXPENDITURE | | |
| 1,154,861 | Employees | 1,283,740 | 1,130,130 |
| 84 | Premises Related Expenses | 0 | 0 |
| 12,577 | Transport Related Expenses | 16,510 | 11,610 |
| 27,568 | Supplies and Services | 0 | 0 |
| 3,366 | Communications and Computing | 0 | 0 |
| 3,981 | Expenses | 10,000 | 10,000 |
| 4,436 | Grants and Subscriptions | 0 | 0 |
| 795 | Miscellaneous | 0 | 0 |
| (2,220) | Income | 0 | 0 |
| <u>1,205,448</u> | DIRECT EXPENDITURE SUMMARY | <u>1,310,250</u> | <u>1,151,740</u> |
| <u>25 / 24.12</u> | Employees Headcount / FTE | <u>25 / 24.12</u> | <u>22 / 21.62</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| WATERBEACH DEPOT | | | |
| EXPENDITURE | | | |
| | Premises Related Expenses | | |
| 0 | Depot Relocation | 0 | 0 |
| 203 | Repair and Maintenance | 520 | 200 |
| 13,804 | Rates | 14,000 | 33,300 |
| 18,495 | Water and Sewerage Services | 20,500 | 4,500 |
| 35,001 | Rent | 37,790 | 65,000 |
| 2,955 | Fire protection/security | 2,160 | 2,210 |
| 11,684 | Cleaning and Domestic Supplies | 15,770 | 11,100 |
| 3,856 | Catering Provisions | 5,510 | 7,100 |
| 795 | Premises Insurance | 720 | 520 |
| 405 | Engineering Insurance | 420 | 430 |
| | Supplies and Services | | |
| 781 | Equipment | 1,150 | 850 |
| 17,072 | Communications and IT | 24,170 | 19,060 |
| 4,649 | Legal | 0 | 0 |
| 241 | Miscellaneous insurance | 250 | 150 |
| 0 | Miscellaneous other | 660 | 300 |
| | Central, Departmental and Support Services | | |
| 8,757 | Corporate Services | 730 | 8,430 |
| 16,618 | Health and Environmental Services | 17,540 | 18,190 |
| | Capital Financing Costs | | |
| 0 | Capital Charges | 0 | 7,130 |
| <u>135,316</u> | NET EXPENDITURE to be recharged | <u>141,890</u> | <u>178,470</u> |
| CAMBOURNE OFFICE | | | |
| EXPENDITURE | | | |
| | Premises Related Expenses | | |
| 175,349 | Repair and Maintenance | 105,690 | 108,330 |
| 3,387 | Grounds Maintenance | 3,760 | 3,400 |
| 80,371 | Energy Costs | 61,680 | 100,850 |
| | Rent and Rates | | |
| 353,470 | Business Rates | 402,480 | 395,280 |
| | Car Park Lease | 0 | 0 |
| 18,326 | Business Park service charge | 20,200 | 20,200 |
| 2,349 | Water Services | 3,920 | 4,860 |
| 899 | Fixtures and Fittings | 770 | 4,430 |
| 5,165 | Purchase of Security Systems | 10,250 | 6,150 |
| 80,791 | Cleaning and Domestic Supplies | 86,560 | 91,630 |
| 15,334 | Premises Insurance | 13,950 | 7,970 |
| 748 | Engineering Insurance | 780 | 790 |
| | Supplies and Services | | |
| 10,637 | Equipment, Furniture and Fittings | 6,940 | 7,430 |
| 13 | Legal | 0 | 0 |
| 8,575 | Surveyors/Valuers | 0 | 0 |
| 12,990 | Consultants | 0 | 0 |
| | Communications and Computing | | |
| 51,856 | Telephones | 46,900 | 37,930 |
| 0 | New Equipment | 0 | 0 |
| 12,862 | Maintenance | 12,330 | 12,640 |
| 2,172 | Miscellaneous Expenses | 2,160 | 2,220 |
| 1,456 | Miscellaneous Insurance | 1,490 | 1,000 |
| | Central, Departmental and Support Services | | |
| 13,986 | Corporate Services | 24,930 | 161,180 |
| 0 | Health and Environmental Services | 0 | 0 |
| 3,231 | Planning and New Communities | 3,230 | 0 |
| 149,327 | Affordable Homes | 138,070 | 0 |
| | Capital Financing Costs | | |
| 180,300 | Capital Charges | 180,300 | 178,960 |
| <u>1,183,594</u> | TOTAL EXPENDITURE | <u>1,126,390</u> | <u>1,145,250</u> |
| | INCOME | | |
| (112,535) | Other Recoverable Costs | 0 | (57,000) |
| <u>1,071,059</u> | NET EXPENDITURE to be recharged | <u>1,126,390</u> | <u>1,088,250</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|---|----------------------------|----------------------------|
| CENTRAL EXPENSES | | | |
| EXPENDITURE | | | |
| Employees | | | |
| 54,932 | Personal Training Scheme/Investors in People | 86,970 | 86,970 |
| 4,227 | ICT Training | 9,120 | 9,120 |
| 22,738 | Employee Assistance Programme | 12,930 | 12,930 |
| 6,864 | Management Development | 22,000 | 22,000 |
| 0 | Staff Recognition | 500 | 1,760 |
| 481 | Compensation for Loss of Office | 650 | 670 |
| 8,700 | East of England Local Government Association | 8,700 | 8,700 |
| 87,397 | Employee Related Insurance | 113,720 | 121,280 |
| Supplies and Services | | | |
| 0 | Security Services | 0 | 0 |
| 9,335 | Health and Safety at Work Legislation | 17,810 | 17,800 |
| 0 | Other | 3,350 | 2,090 |
| Central, Departmental and Support Services | | | |
| 19,655 | Corporate Services | 25,200 | 21,710 |
| 906 | Planning and New Communities | 870 | 900 |
| 53,259 | Health and Environmental Services | 20,660 | 14,430 |
| <u>268,494</u> | TOTAL EXPENDITURE | <u>322,480</u> | <u>320,360</u> |
| 0 | Other Recoverable Income | 0 | 0 |
| 0 | Interest - Car Loans | 0 | 0 |
| <u>268,494</u> | NET EXPENDITURE to be recharged to Departments | <u>322,480</u> | <u>320,360</u> |
| CENTRAL SUPPORT SERVICES | | | |
| EXPENDITURE | | | |
| Employees | | | |
| 26,782 | Catering Staff | 28,050 | 28,330 |
| Supplies and Services | | | |
| 46,807 | Equipment and Materials | 47,780 | 48,170 |
| 222 | Clothing, Uniforms and Laundry | 0 | 0 |
| 28,628 | Printing, Stationery and General Office Expenses | 27,000 | 27,000 |
| Communications and Computing | | | |
| 3,197 | Postage | 7,150 | 7,150 |
| Miscellaneous | | | |
| 1,230 | Insurance | 1,260 | 1,440 |
| Central, Departmental and Support Services | | | |
| 2,335 | Chief Officers | 2,420 | 0 |
| 0 | Community and Customer Services | 0 | 0 |
| 200,971 | Corporate Services | 201,160 | 199,000 |
| 7,832 | Planning and New Communities | 8,850 | 7,860 |
| 29,023 | Affordable Homes | 33,660 | 20,260 |
| 10,641 | Health and Environmental Services | 10,610 | 10,730 |
| 0 | Income | (1,130) | (1,130) |
| <u>357,668</u> | NET EXPENDITURE to be recharged to Departments | <u>366,810</u> | <u>348,810</u> |

| Actual 2012/2013 £ | SUMMARY OF RECHARGES TO SERVICES | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | Portfolios - General Fund | | |
| 278,996 | Leader | 296,970 | 250,190 |
| 3,131,342 | Finance and Staffing | 3,168,590 | 3,035,190 |
| 1,495,429 | Corporate and Customer Services | 1,536,700 | 1,508,450 |
| 2,242,181 | Environmental Services | 2,132,590 | 2,192,630 |
| 1,202,170 | Housing - General Fund | 1,217,280 | 1,225,590 |
| 148,371 | Northstowe | 159,700 | 141,890 |
| 3,508,302 | Planning and Economic Development | 3,550,850 | 3,424,120 |
| 1,623,155 | Planning Policy and Localism | 1,653,200 | 1,452,750 |
| <u>13,629,946</u> | Total Recharges to Portfolios (General Fund) | <u>13,715,880</u> | <u>13,230,810</u> |
| 2,938,177 | Housing Revenue Account | 3,263,700 | 3,236,110 |
| 70,587 | Capital | 110,900 | 110,370 |
| 0 | Housing Company | 0 | 176,950 |
| <u>16,638,710</u> | Total Recharges to Services | <u>17,090,480</u> | <u>16,754,240</u> |
| | UNALLOCATED COSTS (rechargeable costs not allocated to services at this stage) | | |
| | Unspecified unallocated costs | | |
| <u>0</u> | Reduction for vacancies | <u>(500,000)</u> | <u>(500,000)</u> |
| <u>0</u> | | <u>(500,000)</u> | <u>(500,000)</u> |
| | Analysis of Unallocated costs | | |
| 0 | General Fund | (450,000) | (450,000) |
| 0 | Housing Revenue Account/Capital | (50,000) | (50,000) |
| <u>0</u> | | <u>(500,000)</u> | <u>(500,000)</u> |
| | TOTAL NET RECHARGEABLE COSTS | | |
| 16,638,710 | Total Recharges to Services | 17,090,480 | 16,754,240 |
| 0 | Unallocated costs | (500,000) | (500,000) |
| <u>16,638,710</u> | Total Net Rechargeable Costs | <u>16,590,480</u> | <u>16,254,240</u> |

| Actual 2012/2013 £ | DETAILED RECHARGES TO SERVICES | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | Leader's Portfolio | | |
| 50,395 | Voluntary Sector Grants | 47,610 | 53,050 |
| 41,728 | Community Chest | 46,920 | 11,010 |
| 108,994 | Sustainability | 103,370 | 98,820 |
| 77,879 | Community Safety (Inc. Crime and Disorder P'ship) | 99,070 | 87,310 |
| | Finance and Staffing Portfolio | | |
| 1,207,061 | Council Tax and Housing Benefit | 1,222,860 | 1,160,620 |
| 916,935 | Corporate Management | 977,550 | 886,510 |
| 37,121 | Treasury Management | 39,040 | 40,070 |
| 256,373 | Cost of NNDR Collection | 273,400 | 225,810 |
| 713,852 | Cost of Council Tax Collection | 655,740 | 722,180 |
| | Corporate and Customer Services Portfolio | | |
| 236,921 | Land Charges | 232,190 | 226,810 |
| 88,280 | Elections | 79,740 | 81,200 |
| 92,704 | Register of Electors | 94,870 | 90,470 |
| 773,342 | Democratic Representation (Inc. Admin Buildings) | 791,310 | 772,120 |
| 141,730 | Communications | 148,140 | 141,570 |
| 96,832 | Policy and Performance | 120,880 | 106,740 |
| 65,620 | Street Naming and Numbering | 69,570 | 89,540 |
| | Environmental Services Portfolio | | |
| 68,659 | Awarded Water Courses | 72,940 | 69,620 |
| 314,385 | Environmental Health General | 288,580 | 324,760 |
| 8,010 | Footway Lighting | 11,470 | 11,710 |
| 213,189 | Food Safety | 158,160 | 131,560 |
| 97,721 | Pest Control | 51,850 | 0 |
| 290,069 | Waste Management, Street Cleansing, etc. | 310,200 | 295,640 |
| 380,037 | Refuse Collection Service | 425,190 | 529,200 |
| 186,603 | Street Cleansing Service | 205,250 | 204,200 |
| 276,899 | Environmental Protection | 206,880 | 212,270 |
| 34,036 | Emergency Planning | 26,260 | 28,440 |
| 25,477 | Action on Dogs | 20,870 | 11,230 |
| 166,701 | Licences Act 2003 and Gambling Act 2005 | 159,080 | 171,920 |
| 112,158 | Taxi Licensing | 122,730 | 131,300 |
| 7,262 | Mobile Warden Scheme | 4,890 | 8,070 |
| 60,975 | Miscellaneous Environmental Health Services | 68,240 | 62,710 |
| | Housing Portfolio | | |
| | Housing General Fund | | |
| 39,750 | Housing Associations | 67,620 | 59,610 |
| 265,740 | Homelessness | 243,510 | 255,900 |
| 234,166 | Housing Advisory Service | 218,750 | 224,520 |
| 98,913 | General Fund Housing Strategy (Inc. Needs Survey) | 114,800 | 117,440 |
| 208,424 | Choice Based Letting | 212,440 | 209,720 |
| 81,783 | Equality and Diversity | 82,700 | 78,980 |
| 79,326 | Travellers Caravan Sites | 89,900 | 90,810 |
| 64,236 | Improvement Grants | 66,590 | 70,750 |
| 129,832 | Other General Fund Housing Services | 120,970 | 117,860 |
| | Housing Revenue Account | | |
| 697,719 | Repairs and Maintenance | 800,170 | 921,850 |
| 1,488,310 | Administrative Expenses | 1,663,850 | 1,402,790 |
| 589,462 | Specialised Support Services | 557,840 | 733,240 |
| 115,645 | Leasehold Properties | 100,510 | 113,870 |
| 47,041 | New Homes Programme | 141,330 | 64,360 |
| | Northstowe Portfolio | | |
| 148,371 | Northstowe | 159,700 | 141,890 |
| | Planning and Economic Development Portfolio | | |
| 2,664,630 | Development Control | 2,669,560 | 2,539,220 |
| 443,256 | Building Control Service | 453,160 | 417,400 |
| 183,168 | Conservation | 177,090 | 207,780 |
| 57,917 | Economic Development | 97,960 | 115,200 |
| 13,901 | Other Economic Development Services | 24,970 | 22,630 |
| 96,088 | Travellers Issues (All Sites) | 96,790 | 95,850 |
| 49,342 | Illegal Encampments | 31,320 | 26,040 |
| | Planning Policy and Localism Portfolio | | |
| 610,242 | Growth Agenda/New Communities | 656,860 | 504,650 |
| 704,490 | Planning Policy | 692,780 | 671,010 |
| 151,940 | Community Development | 150,080 | 151,210 |
| 71,998 | Sports Development | 67,800 | 63,020 |
| 47,598 | Arts | 50,140 | 8,050 |
| 36,887 | Transport Initiatives | 35,540 | 54,810 |
| 70,587 | Capital | 110,900 | 110,370 |
| 0 | Housing Company | 0 | 176,950 |
| 16,638,710 | TOTAL RECHARGES TO SERVICES | 17,090,480 | 16,754,240 |

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

Cost Centre Manager

Leader's Portfolio Staffing Costs

| | | |
|-----|--|---------|
| | Chief Officers and Central Services | |
| T94 | Communications | G Bell |
| | New Communities & Planning Services | |
| T57 | Community Infrastructure Services | R Hales |

Corporate and Customer Services Portfolio Staffing Costs

| | | |
|-----|--|-----------------|
| | Chief Officers and Central Services | |
| T10 | Chief Executive and PA | J Hunter |
| | Corporate Services | |
| T04 | Democratic Services | F McMillan |
| T07 | Cambourne Reception | P Knight |
| T11 | Accountancy | J Garnham |
| T12 | Human Resources and Payroll | S Gardner-Craig |
| T13 | Cashiers and Debtors | P Bird |
| T14 | Internal Audit | A Colyer |
| T15 | Council Tax and Non Domestic Rates | P Bird |
| T17 | Benefits | D Graham |
| T19 | Graphics | S Rayment |
| T20 | Printing | S Rayment |
| T24 | Contact Centre | P Knight |
| T25 | Information and Communications Technology | S Rayment |
| T26 | Executive Director (Corporate Services) | A Colyer |
| T91 | Legal | F McMillan |
| T92 | Land Charges | F McMillan |
| T93 | Electoral Registration | A Francis |
| T96 | Policy and Performance | R May |
| | Affordable Homes | |
| T31 | Facilities Management | S Rayment |

Environmental Services Portfolio Staffing Costs

| | | |
|-----|--|--------|
| | Health and Environmental Services | |
| T03 | Environmental Health | M Hill |

Housing Portfolio Staffing Costs

| | | |
|-----|--------------------------------------|-----------------|
| | Corporate Services | |
| T16 | Rent Collecting and Accounting (HRA) | P Bird |
| | Affordable Homes | |
| | General Fund | |
| T32 | Regional Homelink Service | S Carter/H Wood |
| T36 | Management of Travellers Sites | D Barrett |
| T43 | Housing Strategic Services | S Newstead |
| T47 | Housing Aid/Homelessness | S Carter/H Wood |
| | HRA | |
| T40 | Repairs - Voids | D Gill |
| T42 | Sheltered Housing | T Cassidy |
| T45 | Assets | D Purnell |
| T46 | Planned Maintenance | S Annetts |
| T52 | Housing Management Services | A Goddard |
| T53 | Affordable Homes Corporate Manager | S Hills |

**Cost Centre
Manager**

Northstowe Portfolio Staffing Costs

New Communities & Planning Services
T83 Northstowe

L Bowser

Planning and Economic Development Portfolio Staffing Costs

New Communities & Planning Services
T72 Development Control
T76 Conservation
T77 Office Support Team
T79 Building Control

N Blazeby
D Bevan
C Morton
A Beyer

Planning Policy and Localism Portfolio Staffing Costs

New Communities & Planning Services
T58 New Communities Corporate Manager
T73 Planning Policy
T81 Major Developments
T82 Joint Urban Design

J Mills
K Miles
J Green
I Howes

Central Accounts (Corporate and Customer Services Portfolio)

Cambourne Offices
Waterbeach Offices
Central Expenses
 Training, Employee Assistance and Bright Ideas
 Health and Safety
 Security Services
 Remainder
Central Support Services
 Printing, Stationery, etc.
 Photocopiers
 Catering
 Insurance
 Postages

S Hills
S Harwood-Clark

S Gardner-Craig
M Bebbington
P Bird
J Garnham

S Rayment
S Rayment
S Rayment
J Garnham
P Bird

ESTIMATE 2014/2015 - COST CENTRE SUMMARY

| | Chief Officers | Corporate Services | Planning and New Communities | Affordable Homes | Health and Environmental Services | SUB TOTAL | S.Cambs Hall to Dem Rep | Other Unallocated Reductions | TOTAL |
|--|----------------|--------------------|------------------------------|------------------|-----------------------------------|-------------------|-------------------------|------------------------------|-------------------|
| <u>EXPENDITURE</u> | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Directly incurred by Departments | 100,530 | 6,584,900 | 3,354,020 | 2,960,170 | 2,281,420 | 15,281,040 | 0 | (500,000) | 14,781,040 |
| Overheads as set out on pages B11 to B12 | | | | | | | | | |
| Waterbeach Depot | 0 | 0 | 0 | 0 | 178,470 | 178,470 | 0 | 0 | 178,470 |
| Cambourne Offices | 5,630 | 418,260 | 218,260 | 199,960 | 105,600 | 947,710 | 140,540 | 0 | 1,088,250 |
| Central Expenses | 1,980 | 131,480 | 72,270 | 70,110 | 44,520 | 320,360 | 0 | 0 | 320,360 |
| Central Support | 2,220 | 147,750 | 81,220 | 77,580 | 40,040 | 348,810 | 0 | 0 | 348,810 |
| Intercharging between Departments for the activities specified below | 14,650 | (1,511,390) | 532,480 | 601,800 | 362,460 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURE | <u>125,010</u> | <u>5,771,000</u> | <u>4,258,250</u> | <u>3,909,620</u> | <u>3,012,510</u> | <u>17,076,390</u> | <u>140,540</u> | <u>(500,000)</u> | <u>16,716,930</u> |
| <u>INCOME</u> | | | | | | | | | |
| Recharges to: | | | | | | | | | |
| Waterbeach Depot | 0 | (8,430) | 0 | 0 | (18,190) | (26,620) | 0 | 0 | (26,620) |
| Cambourne Offices | 0 | (161,180) | 0 | 0 | 0 | (161,180) | 0 | 0 | (161,180) |
| Central Expenses | 0 | (21,710) | (900) | 0 | (14,430) | (37,040) | 0 | 0 | (37,040) |
| Central Support | 0 | (199,000) | (7,860) | (20,260) | (10,730) | (237,850) | 0 | 0 | (237,850) |
| TOTAL INCOME | <u>0</u> | <u>(390,320)</u> | <u>(8,760)</u> | <u>(20,260)</u> | <u>(43,350)</u> | <u>(462,690)</u> | <u>0</u> | <u>0</u> | <u>(462,690)</u> |
| UNALLOCATED COSTS: General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 | 450,000 |
| HRA/Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 50,000 |
| NET RECHARGES TO SERVICES | <u>125,010</u> | <u>5,380,680</u> | <u>4,249,490</u> | <u>3,889,360</u> | <u>2,969,160</u> | <u>16,613,700</u> | <u>140,540</u> | <u>0</u> | <u>16,754,240</u> |

* Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

| Actual 2012/2013 £ | LEADER PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 196,687 | Voluntary Sector Grants | 192,610 | 202,300 |
| 76,029 | Community Chest | 81,370 | 63,010 |
| 130,989 | Sustainability | 127,420 | 117,020 |
| 71,936 | Community Safety | 120,890 | 109,130 |
| <u>475,641</u> | TOTAL NET REVENUE EXPENDITURE (carried to General Fund Summary) | <u>522,290</u> | <u>491,460</u> |
| | Analysis of Total Net Expenditure | | |
| 193,645 | Direct Costs | 225,320 | 240,270 |
| 3,000 | Capital Charges | 0 | |
| 278,996 | Recharges from Staffing and Overhead Accounts | 296,970 | 250,190 |
| <u>475,641</u> | TOTAL NET REVENUE EXPENDITURE | <u>522,290</u> | <u>490,460</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------------|--|----------------------------|----------------------------|
| VOLUNTARY SECTOR GRANTS | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 91,700 | Grants to Citizens Advice Bureaux / Centres | 91,700 | 97,000 |
| 50,642 | Grants to Voluntary Organisations | 53,300 | 48,000 |
| 3,950 | Grants Software | 0 | 4,250 |
| | Central Departmental and Support Services | | |
| 0 | Community and Customer Services | 0 | |
| 150 | Corporate Services | 160 | 160 |
| 2,198 | Health & Environmental Services | 0 | 52,720 |
| 48,047 | Planning and New Communities | 47,450 | 170 |
| <u>196,687</u> | NET EXPENDITURE carried to Portfolio Summary | <u>192,610</u> | <u>202,300</u> |
| COMMUNITY CHEST | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Community Transport | 0 | 0 |
| 55,000 | Community Chest | 25,000 | 52,000 |
| 0 | Other Grants (including Local Strategic Partnership) | 0 | 0 |
| 9,300 | Other | 9,450 | 0 |
| | Central Departmental and Support Services | | |
| 929 | Chief Officers | 0 | 0 |
| 0 | Community and Customer Services | 0 | 0 |
| 299 | Corporate Services | 320 | 310 |
| 25 | Planning and New Communities | 460 | 320 |
| 40,476 | Health and Environmental Services | 46,140 | 10,380 |
| <u>106,029</u> | TOTAL EXPENDITURE | <u>81,370</u> | <u>63,010</u> |
| | INCOME | | |
| (30,000) | Government Funding | 0 | 0 |
| <u>76,029</u> | NET EXPENDITURE carried to Portfolio Summary | <u>81,370</u> | <u>63,010</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| SUSTAINABILITY | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Sustainable Energy Committee | 3,000 | 0 |
| 10,700 | Sustainable Parish Energy Partnership and Other Proj | 12,300 | 12,000 |
| 0 | Additional Parish Energy Project Officer | 0 | 0 |
| 20,000 | Green Deal Facilitation | 0 | 0 |
| 42,134 | Collaborative Commissioned Projects | 0 | 0 |
| 6,339 | Travel for Work Group and Initiatives | 6,500 | 3,500 |
| 656 | Licences | 600 | 700 |
| 1,300 | Local Events | 1,650 | 1,000 |
| 0 | Orchard Park (S.106) | 68,910 | 68,910 |
| | Transfer to Reserves | | |
| 2,000 | Sustainable Parish Energy Partnership | 0 | 0 |
| | Central Departmental and Support Services | | |
| 0 | Chief Officers | | |
| 6,872 | Corporate Services | 6,950 | 14,530 |
| 94,773 | Planning and New Communities | 92,060 | 30,270 |
| 7,349 | Health and Environmental Services | 4,360 | 54,020 |
| | Capital Financing Costs | | |
| 3,000 | Direct Revenue Financing | 0 | 1,000 |
| <hr/> 195,123 | TOTAL EXPENDITURE | <hr/> 196,330 | <hr/> 185,930 |
| INCOME | | | |
| (64,134) | Other Contributions | 0 | 0 |
| 0 | Transfer from Sust Parish Energy P'ship Reserve | 0 | 0 |
| 0 | Transfer from Reserves (S.106) | (68,910) | (68,910) |
| <hr/> 130,989 | NET EXPENDITURE carried to Portfolio Summary | <hr/> 127,420 | <hr/> 117,020 |
| COMMUNITY SAFETY | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 18,014 | Community Safety Initiatives | 21,820 | 21,820 |
| | Central, Departmental and Support Services | | |
| 463 | Chief Officers | 0 | 0 |
| 0 | Community and Customer Services | 0 | 0 |
| 2,253 | Corporate Services | 2,320 | 1,790 |
| 1,232 | Affordable Homes | 990 | 0 |
| 2,256 | Planning and New Communities | 2,560 | 30 |
| 71,674 | Health and Environmental Services | 93,200 | 85,490 |
| <hr/> 95,892 | | <hr/> 120,890 | <hr/> 109,130 |
| | INCOME | | |
| (20,540) | Government Funding | 0 | 0 |
| 0 | Partnership Funding | 0 | 0 |
| (3,416) | Contribution From Other Local Authorities | 0 | 0 |
| 0 | Contribution From Reserves | 0 | 0 |
| <hr/> 71,936 | NET REVENUE EXPENDITURE carried to Portfolio Summary | <hr/> 120,890 | <hr/> 109,130 |

Cost Centre Managers for Leader Portfolio

Cost Centre Manager

Services

Voluntary Sector Grants
Community Chest
Sustainability
Communications
Community Safety

G Barron
G Barron
R Hales
G Bell
P Aldis

| Actual 2012/2013 £ | FINANCE AND STAFFING PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 173,014 | Council Tax Benefit from Holding Account | 329,020 | 305,260 |
| 217,653 | Rent Allowances from Holding Account | 353,560 | 385,900 |
| 44,530 | Rent Rebates (Council Dwellings) from Holding Account | 104,440 | 89,980 |
| 864,481 | Corporate Management | 880,110 | 822,550 |
| 14,278 | Treasury Management | 15,220 | 14,750 |
| 26,060 | Cost of NNDR Collection | 45,500 | (4,070) |
| 116,672 | Discretionary NNDR Relief | 117,880 | 0 |
| 619,988 | Cost of Council Tax Collection | 566,990 | 629,680 |
| 950 | Miscellaneous | 1,490 | 1,700 |
| <u>2,077,626</u> | NET EXPENDITURE carried to General Fund Summary | <u>2,414,210</u> | <u>2,245,750</u> |
| | Analysis of Total Net Expenditure | | |
| (484,545) | Net Direct Costs | (166,190) | (255,400) |
| 1,400 | Capital charges | 0 | 0 |
| (353,150) | Recharges to Housing Revenue Account | (368,190) | (315,040) |
| (217,420) | Recharge to Collection Fund | (220,000) | (219,000) |
| 3,131,340 | Recharges from Staffing and Overheads Accounts | 3,168,590 | 3,035,190 |
| <u>2,077,626</u> | | <u>2,414,210</u> | <u>2,245,750</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|---------------------------------|--|----------------------------|----------------------------|
| BENEFITS HOLDING ACCOUNT | | | |
| ADMINISTRATIVE EXPENDITURE | | | |
| | Supplies and Services | | |
| 2,563 | Legal Fees | 6,000 | 6,000 |
| 50,300 | Additional expenditure funded by recession grant | 39,080 | 0 |
| 1,100 | Miscellaneous | 1,100 | 1,100 |
| | Central Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 1,207,060 | Corporate Services | 1,222,860 | 1,160,620 |
| <u>1,261,023</u> | TOTAL ADMINISTRATIVE EXPENSES | <u>1,269,040</u> | <u>1,167,720</u> |
| (556,631) | Government Grant Base Allocation | (482,610) | (474,180) |
| (50,300) | Government Grant re Economic Recession | (39,080) | 0 |
| (2,948) | Magistrates Court Income | (2,500) | (2,500) |
| <u>651,144</u> | NET ADMINISTRATIVE EXPENSES | <u>744,850</u> | <u>691,040</u> |
| TRANSFER PAYMENTS | | | |
| | Rent Rebates - | | |
| 12,457,383 | National Scheme - Council Dwellings | 13,211,420 | 13,737,880 |
| 100,674 | Bed and Breakfast | 80,000 | 22,000 |
| 23,869 | Local (War Widows) | 25,980 | 30,100 |
| | Council Tax Benefit | | |
| 6,187,419 | National | 0 | 0 |
| 9,888 | Local (War Widows) | 0 | 0 |
| | Rent Allowances | | |
| 14,319,208 | National | 14,641,130 | 14,403,510 |
| 14,136 | Local (War Widows) | 13,080 | 11,890 |
| <u>33,112,577</u> | TOTAL TRANSFER PAYMENTS | <u>27,971,610</u> | <u>28,205,380</u> |
| (33,298,092) | Government Grant | (27,879,440) | (28,046,580) |
| 0 | HRA Discretionary Contribution | 0 | (50,000) |
| <u>(185,515)</u> | NET TRANSFER PAYMENTS | <u>92,170</u> | <u>108,800</u> |
| | NET ADMIN. and TRANSFER PAYMENTS borne by General Fund | | |
| 465,629 | Recharge to Other Revenue Accounts | 837,020 | 799,840 |
| (173,014) | Council Tax Benefits (to Portfolio Summary) | (329,020) | (305,260) |
| (217,653) | Rent Allowances (To Portfolio Summary) | (353,560) | (385,900) |
| | Rent Rebates | | |
| (44,530) | Council Dwellings (To Portfolio Summary) | (104,440) | (89,980) |
| (30,432) | Homelessness - Bed and Breakfast | (50,000) | (18,700) |
| <u>0</u> | NET ADMIN. and TRANSFER PAYMENTS | <u>0</u> | <u>0</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|---|--|----------------------------|----------------------------|
| CORPORATE MANAGEMENT | | | |
| EXPENDITURE | | | |
| Employees | | | |
| 113,390 | Pension Costs | 113,500 | 113,500 |
| 22,601 | Cost of Early Retirement | 0 | |
| Supplies and Services | | | |
| 83,634 | External Audit | 68,400 | 68,400 |
| 32,391 | Grant Claims | 36,110 | 14,400 |
| 7,417 | Bank Charges | 7,800 | 7,800 |
| 486 | Advertising | 690 | 690 |
| 1,966 | Other | 3,500 | 4,000 |
| 10,725 | Subscription to Local Government Association | 11,000 | 11,000 |
| 1,037 | Subscription to Other organisations | 910 | 1,350 |
| Central Departmental and Support Services | | | |
| 186,087 | Chief Officers | 189,270 | 530 |
| 0 | Community and Customer Services | 0 | 0 |
| 594,799 | Corporate Services | 667,170 | 779,110 |
| 64,412 | Planning and New Communities | 64,750 | 65,870 |
| 4,928 | Affordable Homes | 5,180 | 7,590 |
| 66,708 | Health and Environmental Services | 51,180 | 33,410 |
| <u>1,190,581</u> | TOTAL EXPENDITURE | <u>1,219,460</u> | <u>1,107,650</u> |
| (326,100) | less recharge to Housing Revenue Account | (339,350) | (285,100) |
| <u>864,481</u> | NET EXPENDITURE carried to | <u>880,110</u> | <u>822,550</u> |
| | Portfolio Summary | | |
| TREASURY MANAGEMENT | | | |
| EXPENDITURE | | | |
| Supplies and Services | | | |
| 410 | Benchmarking | 620 | 620 |
| 3,797 | Bank Charges | 4,400 | 4,000 |
| 0 | PWLB Charges | 0 | 0 |
| Central Departmental and Support Services | | | |
| 0 | Chief Officers | 0 | 0 |
| 37,121 | Corporate Services | 39,040 | 40,070 |
| (27,050) | Less recharge to Housing Revenue Account | (28,840) | (29,940) |
| <u>14,278</u> | NET EXPENDITURE carried to | <u>15,220</u> | <u>14,750</u> |
| | Portfolio Summary | | |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--|----------------------------|----------------------------|
| COST OF COLLECTING NATIONAL NON DOMESTIC RATE | | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| 1,009 | Bank Charges - Direct | 1,070 | 1,090 |
| 170 | Debit card fees | 230 | 230 |
| 2,287 | Legal | 3,000 | 3,000 |
| 2,400 | Small Business Rate Relief Scheme | 0 | 0 |
| 255 | Miscellaneous | 800 | 800 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 256,373 | Corporate Services | 273,400 | 225,810 |
| <u>262,494</u> | TOTAL EXPENDITURE | <u>278,500</u> | <u>230,930</u> |
| | INCOME | | |
| (3,000) | Government Grants | 0 | 0 |
| (16,014) | Other Recoverable Charges | (13,000) | (16,000) |
| (217,420) | Recharge to Collection Fund | (220,000) | (219,000) |
| 0 | Return of Provision for costs | 0 | 0 |
| <u>26,060</u> | NET EXPENDITURE carried to Portfolio Summary | <u>45,500</u> | <u>(4,070)</u> |
| <u>116,672</u> | PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary | <u>117,880</u> | <u>0</u> |
| COST OF COUNCIL TAX COLLECTION | | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| 35,941 | Bank Charges - Direct | 40,000 | 37,500 |
| 5,802 | Debit card fees | 10,250 | 9,000 |
| 11,866 | Legal and Bailiffs Fees | 18,700 | 18,700 |
| | Expenses | | |
| 1,788 | Advertising | 2,300 | 2,300 |
| 884 | Other | 1,500 | 1,500 |
| | Central Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 712,562 | Corporate Services | 654,500 | 720,900 |
| 1,290 | Planning and New Communities | 1,240 | 1,280 |
| | Capital Financing Costs | | |
| 1,400 | Capital Charges | 0 | 0 |
| <u>771,533</u> | TOTAL EXPENDITURE | <u>728,490</u> | <u>791,180</u> |
| | INCOME | | |
| (151,461) | Court Costs | (160,000) | (160,000) |
| (84) | Other Recoverable Charges | (1,500) | (1,500) |
| <u>619,988</u> | NET EXPENDITURE carried to Portfolio Summary | <u>566,990</u> | <u>629,680</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | MISCELLANEOUS | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| | Miscellaneous | | |
| 950 | Asset revaluation | 1,290 | 1,500 |
| 0 | Other | 200 | 200 |
| <hr/> 950 | TOTAL EXPENDITURE | <hr/> 1,490 | <hr/> 1,700 |
| | INCOME | | |
| 0 | Other | 0 | 0 |
| <hr/> 950 | NET EXPENDITURE carried to Portfolio Summary | <hr/> 1,490 | <hr/> 1,700 |

Cost Centre Managers for Finance and Staffing Portfolio

Cost Centre Manager

Holding Accounts and Services

| | |
|--|-----------|
| Council Tax Benefit | D Graham |
| Rent Allowances and Rent Rebates | D Graham |
| Corporate Management | |
| Unfunded Superannuation | J Garnham |
| Consultants | J Hunter |
| Remainder | J Garnham |
| Treasury Management | J Garnham |
| Cost of Non Domestic Rates Collection | P Bird |
| Discretionary Non Domestic Rate Relief | P Bird |
| Cost of Council Tax Collection | P Bird |
| Miscellaneous | J Garnham |

| Actual 2012/2013 £ | CORPORATE AND CUSTOMER SERVICES PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 45,246 | Land Charges | 0 | 0 |
| 158,376 | Elections | 79,740 | 161,200 |
| 149,507 | Register of Electors | 149,820 | 146,480 |
| 1,142,183 | Democratic Representation | 1,190,760 | 1,171,770 |
| (361) | Concessionary Fares | (650) | 0 |
| 102,327 | Policy and Performance | 137,030 | 113,890 |
| 73,728 | Street Naming and Numbering | 72,320 | 92,290 |
| 136,826 | Communications | 134,110 | 135,940 |
| <u>1,807,832</u> | | <u>1,763,130</u> | <u>1,821,570</u> |
| | Analysis of Total Net Expenditure | | |
| 400,300 | Net Direct Costs | 316,850 | 400,540 |
| 1,495,428 | Recharges from Staffing and Overheads Accounts | 1,536,700 | 1,508,450 |
| (105,890) | Recharges to Democratic Representation | (112,350) | (109,730) |
| 17,994 | Recharges to other revenue accounts | 21,930 | 22,310 |
| <u>1,807,832</u> | | <u>1,763,130</u> | <u>1,821,570</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|-----------------------------|---|----------------------------|----------------------------|
| LAND CHARGES | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| | Miscellaneous Expenses | | |
| 2,626 | Legal | 0 | 0 |
| 4,008 | Insurance | 4,090 | 4,070 |
| 46,755 | County Council Search Fees | 49,260 | 57,600 |
| 36,618 | Other | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 219,690 | Corporate Services | 215,110 | 207,390 |
| 10,933 | Planning and New Communities | 11,380 | 13,650 |
| 6,298 | Health and Environmental Services | 5,700 | 5,770 |
| <u>326,928</u> | TOTAL EXPENDITURE | <u>285,540</u> | <u>288,480</u> |
| INCOME | | | |
| (281,682) | Fees | (285,540) | (288,480) |
| <u>45,246</u> | NET EXPENDITURE carried to Portfolio Summary | <u>0</u> | <u>0</u> |
| ELECTIONS | | | |
| EXPENDITURE | | | |
| | Premises Related Expenses | | |
| 9,263 | Rents | 0 | 5,000 |
| | Supplies and Services | | |
| 0 | Materials | 0 | 0 |
| | Printing, Stationery and General | | |
| 14,839 | Office Expenses | 0 | 11,500 |
| | Services | | |
| 47,275 | Presiding Officer, Poll Clerks and Other Staff Fees | 0 | 43,500 |
| | Communications and Computing | | |
| 22,973 | Postages / Delivery of Poll Cards | 0 | 18,000 |
| 3,858 | Other | 0 | 2,000 |
| | Central, Departmental and Support Services | | |
| 0 | Community and Customer Services | 0 | 0 |
| 88,280 | Corporate Services | 79,740 | 81,200 |
| <u>186,488</u> | TOTAL EXPENDITURE | <u>79,740</u> | <u>161,200</u> |
| INCOME | | | |
| (28,112) | Recoverable Costs | 0 | 0 |
| <u>158,376</u> | NET EXPENDITURE carried to Portfolio Summary | <u>79,740</u> | <u>161,200</u> |
| REGISTER OF ELECTORS | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| | Printing, Stationery and General | | |
| 8,502 | Office Expenses | 8,400 | 20,180 |
| 50,784 | Delivery and Return of Forms | 48,800 | 96,200 |
| | Central, Departmental and Support Services | | |
| 0 | Community and Customer Services | 0 | 0 |
| 92,704 | Corporate Services | 94,870 | 90,470 |
| <u>151,990</u> | TOTAL EXPENDITURE | <u>152,070</u> | <u>206,850</u> |
| INCOME | | | |
| (2,483) | Sale of Registers | (2,250) | (2,250) |
| 0 | Government Grant | 0 | (58,120) |
| <u>149,507</u> | NET EXPENDITURE carried to Portfolio Summary | <u>149,820</u> | <u>146,480</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|----------------------------------|---|----------------------------|----------------------------|
| DEMOCRATIC REPRESENTATION | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Furniture and Equipment | 200 | 200 |
| | Printing, Stationery and General | | |
| 44 | Office Expenses | 900 | 500 |
| | Communications and Computing | | |
| 1,361 | Postage | 3,230 | 2,000 |
| 8,540 | Computer Equipment, Software and Services | 9,170 | 9,170 |
| | Expenses | | |
| 1,093 | Computers for Members | 8,400 | 8,400 |
| 3,293 | Seminars and Courses | 5,300 | 5,300 |
| 435 | Member Mentoring/Leadership Academy | 0 | 0 |
| 368,477 | Members Allowances | 376,000 | 379,760 |
| | Members Travelling, Subsistence | | |
| 23,931 | and Refreshments | 25,000 | 25,000 |
| 2,900 | Civic Expenditure Allowance | 2,900 | 2,900 |
| | Miscellaneous Expenses | | |
| 6,772 | Monitoring Officer/Civic Affairs Budget | 15,040 | 15,040 |
| 867 | Scrutiny Committee | 5,000 | 3,000 |
| 227 | Insurance | 230 | 220 |
| 366 | Other | 1,540 | 1,540 |
| 28,350 | Central Support Services - Library/Information | 29,630 | 28,310 |
| | Central, Departmental and Support Services | | |
| 41,373 | Chief Officers | 41,680 | 0 |
| 0 | Community and Customer Services | 0 | 0 |
| 447,690 | Corporate Services | 479,280 | 494,190 |
| 88,150 | Planning and New Communities | 89,330 | 56,150 |
| 0 | Affordable Homes | 0 | 0 |
| 57,805 | Health and Environmental Services | 35,550 | 81,240 |
| 138,323 | Administrative Buildings | 145,470 | 140,540 |
| <u>1,219,997</u> | TOTAL EXPENDITURE | <u>1,273,850</u> | <u>1,253,460</u> |
| | INCOME | | |
| (74) | Sale of Minutes | (70) | (70) |
| (200) | Other | (300) | (200) |
| 0 | Recharges to Licencing | (1,760) | (1,760) |
| (77,540) | Recharge to Housing Revenue Account | (80,960) | (79,660) |
| <u>1,142,183</u> | NET EXPENDITURE carried to Portfolio Summary | <u>1,190,760</u> | <u>1,171,770</u> |
| CONCESSIONARY FARES | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Administration Costs | 100 | 0 |
| 0 | Contribution to County Scheme | 0 | 0 |
| <u>0</u> | TOTAL EXPENDITURE | <u>100</u> | <u>0</u> |
| | INCOME | | |
| (361) | Admin Charge re Railcards | (750) | 0 |
| <u>(361)</u> | TOTAL INCOME | <u>(750)</u> | <u>0</u> |
| <u>(361)</u> | NET EXPENDITURE carried to Portfolio summary | <u>(650)</u> | <u>0</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|------------------------------------|--|----------------------------|----------------------------|
| POLICY and PERFORMANCE | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| | Consultation | | |
| 0 | Service First | 0 | 0 |
| 2,500 | Customer Satisfaction Consultation | 11,000 | 2,000 |
| 900 | CorVu Development | 3,000 | 3,000 |
| 2,095 | Benchmarking | 2,150 | 2,150 |
| | Central Departmental and Support Services | | |
| 1,157 | Chief Officers | 0 | 0 |
| 0 | Community and Customer Services | 0 | 0 |
| 64,956 | Corporate Services | 72,850 | 75,370 |
| 18,959 | Planning and New Communities | 18,210 | 18,040 |
| 0 | Affordable Homes | 0 | 0 |
| 11,760 | Health and Environmental Services | 29,820 | 13,330 |
| <u>102,327</u> | NET EXPENDITURE carried to Portfolio Summary | <u>137,030</u> | <u>113,890</u> |
| STREET NAMING AND NUMBERING | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 16,918 | Materials | 16,250 | 16,250 |
| | Central, Departmental and Support Services | | |
| 65,620 | Corporate Services | 69,570 | 89,540 |
| <u>82,538</u> | TOTAL EXPENDITURE | <u>85,820</u> | <u>105,790</u> |
| | INCOME | | |
| (8,810) | Fees | (13,500) | (13,500) |
| <u>73,728</u> | NET EXPENDITURE carried to Portfolio summary | <u>72,320</u> | <u>92,290</u> |
| COMMUNICATIONS | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 63,842 | Newsletters | 56,800 | 57,880 |
| 3,079 | Other | 4,000 | 4,000 |
| | Central, Departmental and Support Services | | |
| 118,911 | Chief Officers | 0 | 99,620 |
| 0 | Community and Customer Services | 125,240 | 0 |
| 22,819 | Corporate Services | 22,900 | 37,350 |
| 0 | Planning and New Communities | 0 | 0 |
| 0 | Health and Environmental Services | 0 | 4,600 |
| <u>208,651</u> | TOTAL EXPENDITURE | <u>208,940</u> | <u>203,450</u> |
| | INCOME | | |
| (33,119) | Advertising and Sponsorship | (37,500) | (33,200) |
| (10,356) | Recharges to Other Revenue Accounts | (7,700) | (6,000) |
| <u>165,176</u> (28,350) | NET EXPENDITURE Less Recharge to Democratic Representation | <u>163,740</u> (29,630) | <u>164,250</u> (28,310) |
| <u>136,826</u> | NET EXPENDITURE carried to Portfolio Summary | <u>134,110</u> | <u>135,940</u> |

Cost Centre Managers for Corporate and Customer Services Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Cost Centre Managers for Policy and Performance Portfolio

| | |
|--|------------|
| Land Charges | F McMillan |
| Elections | A Francis |
| Register of Electors | A Francis |
| Democratic Representation (Excluding Training) | F McMillan |
| Concessionary Fares | D Graham |
| Policy and Performance | |
| Benchmarking | J Garnham |
| External Audit and Inspection Fees | J Garnham |
| Remainder | R May |
| Street Naming and Numbering | S. Rayment |

| Actual 2012/2013 £ | ENVIRONMENTAL SERVICES PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|---|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 237,284 | Awarded Watercourses | 263,900 | 260,130 |
| 47,236 | Footway Lighting | 53,970 | 55,010 |
| 83,568 | Pest Control | 16,390 | 0 |
| 215,318 | Waste Management Strategy | 202,870 | 212,610 |
| 2,988,680 | Refuse Collection And Recycling Service | 3,300,090 | 3,532,090 |
| 23,839 | Street Cleansing Strategy | 20,830 | 16,880 |
| 783,009 | Street Cleansing Service | 830,590 | 919,680 |
| 102,743 | Envirocrime Enforcement Strategy | 117,660 | 99,370 |
| 203,903 | Food Safety | 153,160 | 127,560 |
| 331,955 | Environmental Health General | 303,580 | 339,760 |
| 307,968 | Environmental Protection | 237,590 | 246,740 |
| 38,541 | Emergency Planning | 32,260 | 34,440 |
| 73,213 | Licensing Act 2003 and Gambling Act 2005 | 64,830 | 77,670 |
| 0 | Taxi Licensing | 0 | 0 |
| 32,545 | Action on Dogs | 32,290 | 22,650 |
| 86,400 | Miscellaneous Environmental Health Services | 100,570 | 86,780 |
| 25,162 | Mobile Warden Schemes | 23,090 | 26,620 |
| <u>5,581,364</u> | TOTAL NET EXPENDITURE (carried to General Fund Summary) | <u>5,753,670</u> | <u>6,057,990</u> |
| Analysis of Total Net Expenditure | | | |
| 3,123,688 | Direct Costs | 3,390,600 | 3,576,330 |
| <u>2,242,181</u> | Recharges from Staffing and Overhead Accounts | <u>2,132,590</u> | <u>2,192,630</u> |
| 5,365,869 | | 5,523,190 | 5,768,960 |
| | Notional Charges | | |
| 215,495 | Capital Charges | 230,480 | 289,030 |
| <u>5,581,364</u> | | <u>5,753,670</u> | <u>6,057,990</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|-----------------------------|--|----------------------------|----------------------------|
| AWARDED WATERCOURSES | | | |
| | EXPENDITURE | | |
| | Employees | | |
| 452 | Pension Annuities | 470 | 480 |
| | Supplies and Services | | |
| 1,495 | Consultants | 0 | 0 |
| | Agency and Contracted Services | | |
| 121,147 | Internal Contractor Costs | 135,610 | 139,180 |
| | Central, Departmental and Support Services | | |
| 4,091 | Corporate Services | 3,060 | 3,260 |
| 1,373 | Planning and New Communities | 1,370 | 0 |
| 63,195 | Health and Environmental Services | 68,510 | 66,360 |
| | Capital Financing Costs | | |
| 45,531 | Capital Charges | 54,880 | 50,850 |
| <u>237,284</u> | | <u>263,900</u> | <u>260,130</u> |
| | INCOME | | |
| 0 | Other | 0 | 0 |
| <u>237,284</u> | NET EXPENDITURE carried to Portfolio Summary | <u>263,900</u> | <u>260,130</u> |
| FOOTWAY LIGHTING | | | |
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 39,226 | Repair and Maintenance | 42,500 | 43,300 |
| | Central, Departmental and Support Services | | |
| 8,010 | Health and Environmental Services | 11,470 | 11,710 |
| <u>47,236</u> | TOTAL EXPENDITURE carried to Portfolio Summary | <u>53,970</u> | <u>55,010</u> |
| PEST CONTROL | | | |
| | EXPENDITURE | | |
| 17,050 | Transport Related Expenses | 13,000 | 0 |
| | Supplies and Services | | |
| 1,745 | Equipment | 680 | 0 |
| 2,956 | Poisons, Mixes etc... | 4,200 | 0 |
| | Central, Departmental and Support Services | | |
| 3,304 | Corporate Services | 2,020 | 0 |
| 94,418 | Health and Environmental Services | 49,830 | 0 |
| <u>119,473</u> | TOTAL EXPENDITURE | <u>69,730</u> | <u>0</u> |
| | INCOME | | |
| (35,905) | Fees and Charges | (53,340) | 0 |
| <u>83,568</u> | NET EXPENDITURE carried to Portfolio Summary | <u>16,390</u> | <u>0</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|---|----------------------------|----------------------------|
| WASTE MANAGEMENT STRATEGY | | | |
| | EXPENDITURE | | |
| | Employees | | |
| 10,109 | Pension Annuities | 10,250 | 10,450 |
| | Supplies and Services | | |
| 257 | Equipment and Materials | 0 | 0 |
| 5,261 | Publicity Campaign | 4,250 | 6,000 |
| 23,930 | Consultants | 0 | 0 |
| 5 | Insurance | 0 | 0 |
| | Other | | |
| 11,974 | JMWMS Partnership Funding | 11,400 | 11,400 |
| | Central, Departmental and Support Services | | |
| 9,042 | Corporate Services | 5,550 | 6,990 |
| 154,740 | Health and Environmental Services | 171,420 | 177,770 |
| <u>215,318</u> | TOTAL EXPENDITURE | <u>202,870</u> | <u>212,610</u> |
| | INCOME (Net) | | |
| 0 | Other | 0 | 0 |
| <u>215,318</u> | NET EXPENDITURE carried to Portfolio Summary | <u>202,870</u> | <u>212,610</u> |
| REFUSE COLLECTION AND RECYCLING SERVICE | | | |
| | EXPENDITURE | | |
| | Agency and Contracted Services | | |
| 4,166,241 | Internal Contractor | 4,466,000 | 4,558,000 |
| | Capital Financing Costs | | |
| 141,198 | Capital Charges | 141,200 | 166,590 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 46,580 | Corporate Services | 38,190 | 41,150 |
| 333,457 | Health and Environmental Services | 387,000 | 488,050 |
| <u>4,687,476</u> | TOTAL EXPENDITURE | <u>5,032,390</u> | <u>5,253,790</u> |
| | INCOME (Net) | | |
| (1,698,796) | Net Income | (1,732,300) | (1,721,700) |
| <u>2,988,680</u> | NET EXPENDITURE carried to Portfolio Summary | <u>3,300,090</u> | <u>3,532,090</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|---|--|----------------------------|----------------------------|
| STREET CLEANSING STRATEGY | | | |
| | Central, Departmental and Support Services | | |
| 877 | Corporate Services | 400 | 450 |
| 22,962 | Health and Environmental Services | 20,430 | 16,430 |
| <u>23,839</u> | NET EXPENDITURE carried to Portfolio Summary | <u>20,830</u> | <u>16,880</u> |
| STREET CLEANSING SERVICE | | | |
| | EXPENDITURE | | |
| | Agency and Contracted Services | | |
| 592,985 | Internal Contractor | 615,000 | 668,700 |
| | Capital Financing Costs | | |
| 22,956 | Capital Charges | 28,590 | 65,780 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| | Community and Customer Services | 0 | 0 |
| 11,044 | Corporate Services | 7,700 | 8,190 |
| 175,560 | Health and Environmental Services | 197,550 | 196,010 |
| <u>802,545</u> | | <u>848,840</u> | <u>938,680</u> |
| | INCOME (Net) | | |
| (14,536) | Chargeable Income | (13,250) | (14,000) |
| (5,000) | Mechanical Sweeping Contribution | (5,000) | (5,000) |
| <u>783,009</u> | NET EXPENDITURE carried to Portfolio Summary | <u>830,590</u> | <u>919,680</u> |
| ENVIROCRIME ENFORCEMENT STRATEGY | | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| 3,240 | Equipment and Materials | 6,500 | 6,500 |
| 200 | Legal Services | 0 | 0 |
| 245 | Insurance | 260 | 370 |
| 445 | Miscellaneous | 650 | 650 |
| | Central, Departmental and Support Services | | |
| 6,387 | Corporate Services | 4,940 | 4,880 |
| 96,062 | Health and Environmental Services | 107,460 | 88,660 |
| 0 | Affordable Homes | 0 | 460 |
| <u>106,579</u> | TOTAL EXPENDITURE | <u>119,810</u> | <u>101,520</u> |
| | INCOME (Net) | | |
| (3,836) | Enforcement Penalties | (2,150) | (2,150) |
| <u>102,743</u> | NET EXPENDITURE carried to Portfolio Summary | <u>117,660</u> | <u>99,370</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|-------------------------------------|---|----------------------------|----------------------------|
| FOOD SAFETY | | | |
| EXPENDITURE | | | |
| | Employees | | |
| 1,369 | Agency Costs | 0 | 0 |
| | Supplies and Services | | |
| 1,365 | Printing, Stationery and Office Expenses | 0 | 0 |
| 154 | Miscellaneous Services | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 8,036 | Corporate Services | 4,940 | 5,780 |
| 205,153 | Health and Environmental Services | 153,220 | 125,780 |
| <u>216,077</u> | TOTAL EXPENDITURE | <u>158,160</u> | <u>131,560</u> |
| INCOME | | | |
| (4,410) | Food Export Certificates | (4,000) | (4,000) |
| (1,463) | Food Hygiene Courses (net) | (1,000) | 0 |
| (6,301) | Government Grants | 0 | 0 |
| <u>203,903</u> | NET EXPENDITURE carried to Portfolio Summary | <u>153,160</u> | <u>127,560</u> |
| ENVIRONMENTAL HEALTH GENERAL | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 19,218 | Legal | 0 | 0 |
| 15,000 | Consultancy | 15,000 | 15,000 |
| 1,035 | Miscellaneous Services | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 0 | Community and Customer Services | 0 | 0 |
| 43,564 | Corporate Services | 40,190 | 38,280 |
| 10,831 | Planning and New Communities | 11,440 | 7,120 |
| 0 | Affordable Homes | 0 | 0 |
| 259,990 | Health and Environmental Services | 236,950 | 279,360 |
| <u>349,638</u> | TOTAL EXPENDITURE | <u>303,580</u> | <u>339,760</u> |
| INCOME | | | |
| (17,683) | Other | 0 | 0 |
| <u>331,955</u> | NET EXPENDITURE carried to Portfolio Summary | <u>303,580</u> | <u>339,760</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|---------------------------------|---|----------------------------|----------------------------|
| ENVIRONMENTAL PROTECTION | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 1,702 | Insurances | 1,730 | 1,740 |
| 40,342 | Monitoring : Air Quality and Noise Pollution | 44,270 | 35,000 |
| 8,317 | Contaminated Land | 7,800 | 7,800 |
| 0 | Contribution to Reserves | 0 | 10,000 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| | Community and Customer Services | 0 | |
| 12,976 | Corporate Services | 8,360 | 6,300 |
| 0 | Planning and New Communities | 0 | 0 |
| 263,922 | Health and Environmental Services | 198,520 | 205,970 |
| | Capital Financing Costs | | |
| 5,810 | Capital Charges | 5,810 | 5,810 |
| <u>333,069</u> | TOTAL EXPENDITURE | <u>266,490</u> | <u>272,620</u> |
| INCOME | | | |
| (3,000) | Contributions from Other Local Authorities | (6,520) | (3,500) |
| (2,340) | Other Recoverable Charges | (2,000) | (2,000) |
| (19,761) | Air Pollution Control Licences | (20,380) | (20,380) |
| <u>307,968</u> | NET EXPENDITURE carried to Portfolio Summary | <u>237,590</u> | <u>246,740</u> |
| EMERGENCY PLANNING | | | |
| | Premises Related Expenses | | |
| 308 | Rent and Rates | 0 | 0 |
| | Supplies and Services | | |
| 1,200 | Equipment and Furniture | 3,000 | 3,000 |
| 266 | Communications and Computing | 300 | 300 |
| | Other | | |
| 30 | Miscellaneous Expenses | 200 | 200 |
| 1,000 | Contribution to the CCC Civil Protection Unit | 500 | 500 |
| 1,700 | Seminars and Courses | 2,000 | 2,000 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| | Corporate Services | 0 | 0 |
| | Planning and New Communities | 0 | 0 |
| 3,611 | Affordable Homes | 3,630 | 5,100 |
| 30,426 | Health and Environmental Services | 22,630 | 23,340 |
| <u>38,541</u> | NET EXPENDITURE carried to Portfolio Summary | <u>32,260</u> | <u>34,440</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|---|----------------------------|----------------------------|
| LICENCES UNDER THE LICENSING ACT 2003 and GAMBLING ACT 2005 | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Printing, Stationery and Office Expenses | 1,030 | 1,030 |
| 3,930 | Communications and Computing | 4,000 | 4,000 |
| 1,000 | Member Training | 1,700 | 1,700 |
| 0 | Advertising | 900 | 900 |
| | Promotional Campaign | 0 | 0 |
| 0 | Recharge from Democratic Representation | 880 | 880 |
| | Central, Departmental and Support Services | | |
| | Chief Officers | 0 | 0 |
| | Community and Customer Services | 0 | 0 |
| 22,704 | Corporate Services | 21,520 | 18,950 |
| 143,996 | Health and Environmental Services | 137,560 | 152,970 |
| <hr/> | | <hr/> | <hr/> |
| 171,630 | TOTAL EXPENDITURE | 167,930 | 180,770 |
| INCOME | | | |
| (98,417) | Fees and Charges - Licences | (103,100) | (103,100) |
| <hr/> | | <hr/> | <hr/> |
| 73,213 | NET EXPENDITURE carried to Portfolio Summary | 64,830 | 77,670 |
| TAXI LICENSING SERVICE | | | |
| EXPENDITURE | | | |
| | Employees | | |
| 1,959 | Agency Costs | 0 | 0 |
| | Supplies and Services | | |
| 9,071 | Equipment | 7,000 | 7,000 |
| 1,850 | Miscellaneous Expenses | 2,500 | 2,500 |
| 9,258 | Communications and Computing | 9,280 | 9,280 |
| 13,288 | Criminal Records Bureau Checks | 14,000 | 14,000 |
| 297 | Advertising | 1,000 | 1,000 |
| 1,600 | Appropriation to Reserve | 0 | 0 |
| 0 | Recharge from Democratic Representation | 880 | 880 |
| | Central, Departmental and Support Services | | |
| | Community and Customer Services | 0 | 0 |
| 18,685 | Corporate Services | 17,860 | 16,240 |
| 93,473 | Health and Environmental Services | 104,870 | 115,060 |
| <hr/> | | <hr/> | <hr/> |
| 149,481 | TOTAL EXPENDITURE | 157,390 | 165,960 |
| INCOME | | | |
| | Fees and Charges - Licences | | |
| (149,481) | Taxi Licencing and CRB Checks | (142,390) | (163,930) |
| 0 | Contribution from Reserve | (15,000) | (2,030) |
| <hr/> | | <hr/> | <hr/> |
| 0 | NET EXPENDITURE carried to Portfolio Summary | 0 | 0 |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|---|---|----------------------------|----------------------------|
| ACTION ON DOGS | | | |
| EXPENDITURE | | | |
| | Supplies and services | | |
| 570 | Veterinary Costs | 0 | 0 |
| 8,093 | Other - Kennelling | 13,000 | 13,000 |
| | Central Department and Support Services | | |
| | Community and Customer Services | 0 | 0 |
| 1,622 | Corporate Services | 1,300 | 660 |
| 23,854 | Health and Environmental Services | 19,570 | 10,570 |
| <hr/> 34,139 | TOTAL EXPENDITURE | <hr/> 33,870 | <hr/> 24,230 |
| INCOME | | | |
| (1,594) | Charges For Services | (1,580) | (1,580) |
| <hr/> 32,545 | NET EXPENDITURE carried to Portfolio Summary | <hr/> 32,290 | <hr/> 22,650 |
| MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES | | | |
| EXPENDITURE | | | |
| 0 | Animal Welfare | 0 | 0 |
| (1,931) | Abandoned Vehicles (net) | (2,000) | (1,000) |
| 120 | Clearance of Private Sewers | 1,750 | 1,750 |
| 3,998 | Dangerous Buildings | 7,030 | 4,980 |
| 3,463 | National Assistance Act Burials (net) | 0 | 0 |
| | Sampling of Food, Drugs, Asbestos, | | |
| 1,153 | Water etc. (net) | 0 | 0 |
| 840 | Swavesey Byways (net) | 780 | 1,280 |
| 25,563 | Zoo and Wild Animal Licensing | 22,100 | 9,610 |
| 33,986 | Health Promotion (net) | 35,000 | 35,000 |
| 15,300 | HECA | 19,510 | 14,910 |
| 16,113 | Miscellaneous Licensing Provisions | 25,820 | 30,900 |
| <hr/> 98,605 | TOTAL EXPENDITURE | <hr/> 109,990 | <hr/> 97,430 |
| | Fees and Charges - Licences | | |
| (4,013) | Animal Welfare | (2,420) | (2,500) |
| 0 | Zoo and Wild Animal | (2,100) | 0 |
| (8,192) | Miscellaneous Licensing Provisions | (4,900) | (8,150) |
| <hr/> 86,400 | NET EXPENDITURE carried to Portfolio Summary | <hr/> 100,570 | <hr/> 86,780 |
| Central, Departmental and Support Services - Incorporated Within the Above Figures | | | |
| 3,998 | Dangerous Buildings | 7,030 | 4,980 |
| 25,563 | Zoo and Animal Licensing | 20,180 | 9,610 |
| 15,300 | HECA | 15,210 | 10,610 |
| 16,113 | Miscellaneous Licensing Provisions | 25,820 | 37,510 |
| <hr/> 60,974 | | <hr/> 68,240 | <hr/> 62,710 |
| MOBILE WARDEN SCHEMES | | | |
| EXPENDITURE | | | |
| 17,900 | Miscellaneous | 18,200 | 18,550 |
| | Central Departmental & Support Services | | |
| 3,421 | Community & Customer Services | 3,240 | 0 |
| 198 | Corporate Services | 200 | 180 |
| 1,445 | Affordable Homes | 1,450 | 1,460 |
| 2,198 | Health and Environmental Services | 0 | 6,380 |
| 0 | Planning and New Communities | 0 | 50 |
| <hr/> 25,162 | TOTAL EXPENDITURE carried to Portfolio Summary | <hr/> 23,090 | <hr/> 26,620 |

Cost Centre Managers for Environmental Services

Services

Awarded Watercourses
Environmental Health General
Footway Lighting
Food Safety
Pests Act
Waste Management, Street Cleansing and
 Envirocrime Enforcement Strategy
Refuse Collection and Recycling Service
Street Cleansing Service
Environmental Protection
Emergency Planning
Action on Dogs
Licensing Act 2003 and Gambling Act 2005
Taxi Licencing
Miscellaneous Services :
 Animal Welfare
 Abandoned Vehicles
 Clearance of Private Sewers
 Dangerous Buildings
 National Assistance Act Burials
 Sampling of Food, Drugs, etc.
 Swavesey Byways
 Zoo and Wild Animal Licensing
 Health Promotions
 HECA
 Miscellaneous Licensing Provisions
Mobile Wardens Scheme

Cost Centre Manager

P Matthews
S Walford
P Quigley
S Walford
P Quigley

P Quigley
S Harwood-Clark
S Harwood-Clark
S Walford
M Hill
P Quigley
M Bebbington
M Bebbington

S Walford
P Quigley
S Walford
A Beyer
S Walford
S Walford
P Matthews
S Walford
I Green
I Green
M Bebbington
G Barron

| Actual 2012/2013 £ | HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 14,050 | Rents Rates etc. | 5,000 | 5,000 |
| 2,531,063 | Administration (Net Expenditure) | 3,022,940 | 3,024,940 |
| | Support Services (Net Expenditure) | | |
| 276,716 | Sheltered Housing | 170,650 | 388,760 |
| (2,669) | Alarms | (980) | 450 |
| 87,060 | Flats - Communal Areas | 82,990 | 64,550 |
| 122,097 | Outdoor Maintenance | 119,610 | 124,700 |
| (3,518) | Sewage | 1,790 | 1,700 |
| 222,257 | Tenant Participation | 319,250 | 316,220 |
| 64,835 | New Homes Programme | 211,330 | 127,360 |
| | Other Expenditure | | |
| 1,340 | Registration of HRA Land | 1,500 | 1,000 |
| 3,394,643 | Contribution to Housing Repairs Account | 3,307,800 | 3,994,400 |
| 58,524 | Provision for Bad or Doubtful Debts | 131,000 | 100,000 |
| 6,908 | Deficit re Building Maint. Contractor (DLO) | 0 | 0 |
| 0 | Discretionary Housing Benefit Payments | 0 | 50,000 |
| | Unallocated Recharges | | |
| 0 | Unallocated Vacancy Saving | (50,000) | (50,000) |
| 326,100 | Corporate Management | 339,350 | 285,100 |
| 77,540 | Democratic Representation Charge | 80,960 | 79,660 |
| 27,050 | Treasury Management Charge | 28,840 | 29,940 |
| 18,050 | Equality and Diversity | 17,540 | 19,000 |
| 4,500,000 | Transfer to/(from) Reserves | 2,500,000 | 0 |
| | Capital Charges | | |
| 7,192,805 | Interest on Self Finance Debt | 7,192,800 | 7,192,800 |
| 1,668,336 | Revenue Funding of Capital Expenditure | 4,068,310 | 6,346,840 |
| 5,512,300 | Net Depreciation | 5,541,800 | 5,658,500 |
| <u>26,095,486</u> | TOTAL EXPENDITURE | <u>27,092,480</u> | <u>27,760,920</u> |
| | INCOME | | |
| (25,433,115) | Gross Rent Income from Dwellings | (26,490,000) | (28,000,000) |
| (385,211) | Other Income | (360,000) | (350,000) |
| <u>(25,818,326)</u> | TOTAL INCOME | <u>(26,850,000)</u> | <u>(28,350,000)</u> |
| 277,160 | Net Cost of Services | 242,480 | (589,080) |
| (14,678) | Interest Receivable | (68,000) | (37,000) |
| <u>262,482</u> | Deficit/(Surplus) for the year | <u>174,480</u> | <u>(626,080)</u> |
| (2,689,958) | Working Balance brought forward 1st April | (2,721,870) | (2,407,800) |
| (2,427,476) | Working Balance carried forward 31st March | (2,547,390) | (3,033,880) |
| (3,500,000) | Investment/Repayment Reserve at 31st March | (5,000,000) | (6,000,000) |
| (1,000,000) | Self Insurance Reserve at 31st March | (1,000,000) | (1,000,000) |
| | Analysis of Total Net Expenditure | | |
| (3,124,436) | Net Direct Income (including recharges to/from GF) | (3,505,910) | (4,225,890) |
| 448,740 | Unallocated Recharges | 416,690 | 363,700 |
| 2,938,178 | Recharges from Staffing and Overhead Accounts | 3,263,700 | 3,236,110 |
| <u>262,482</u> | | <u>174,480</u> | <u>(626,080)</u> |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT REPAIRS A/C | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | EXPENDITURE | | |
| | Maintenance and Improvements - Capital Funded | | |
| 251,120 | Change of Tenancies - Capital | 465,000 | 488,250 |
| 0 | Cyclical & Minor Works - Capital | 0 | |
| 362,447 | Rewiring | 500,000 | 525,000 |
| 2,214,466 | Heating New & Replacement | 2,200,000 | 2,310,000 |
| 1,328,626 | Insulation | 1,500,000 | 1,575,000 |
| 0 | Improvements to Non-traditional Houses | 100,000 | 1,100,000 |
| 35,471 | Estate Roads, Paths, Fencing and Lighting | 75,000 | 78,750 |
| 48,120 | Parking Facilities | 75,000 | 78,750 |
| 116,187 | Garage Refurbishment Scheme | 100,000 | 120,000 |
| 86,591 | UPVC Windows and Doors | 100,000 | 250,000 |
| 176,035 | Re-roofing | 200,000 | 210,000 |
| 1,533,339 | Kitchen & Bathroom Replacement | 1,300,000 | 1,500,000 |
| 37,804 | Full Refurbishment | 259,000 | 400,000 |
| 0 | Asbestos Removal | 30,000 | 31,500 |
| 4,152 | New Foundations etc. | 0 | 50,000 |
| 1,306 | Water/Drainage Upgrades | 20,000 | 21,000 |
| 564,842 | Disabled Adaptations | 800,000 | 840,000 |
| 28,034 | Fire and Extreme Weather | 0 | 0 |
| <u>6,788,540</u> | Total Maintenance and Improvements - Capital Funded | <u>7,724,000</u> | <u>9,578,250</u> |
| | Non Response Maintenance - Revenue Funded | | |
| 600 | Internal Paintwork | 20,000 | 40,000 |
| 465,772 | Cyclical Works - Revenue | 500,000 | 525,000 |
| 319,720 | Heating Service Contracts | 400,000 | 420,000 |
| 281,313 | Asbestos Surveys/Removals | 110,000 | 115,500 |
| 226,213 | Thermostat & other Electrical Surveys | 120,000 | 126,000 |
| 1,285 | Water/Drainage | 5,000 | 5,250 |
| 20,337 | Garden Works | 46,000 | 48,300 |
| 51,827 | Specialist Investigations | 30,000 | 150,000 |
| 0 | Properties Awaiting Sale | 7,000 | 7,350 |
| 0 | Compensation for Tenants Improvements | 13,000 | 13,650 |
| 0 | Fire and Extreme Weather | 15,000 | 15,750 |
| <u>1,367,067</u> | Total Maintenance and Improvements - Revenue Funded | <u>1,266,000</u> | <u>1,466,800</u> |
| <u>8,155,607</u> | Balance carried forward | <u>8,990,000</u> | <u>11,045,050</u> |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT REPAIRS A/C | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| <u>8,155,607</u> | Balance brought forward | <u>8,990,000</u> | <u>11,045,050</u> |
| | Responsive Repairs - Revenue Funded | | |
| 478,759 | Change of Tenancies | 700,000 | 770,000 |
| 1,133,446 | Internal Works | 840,000 | 1,121,800 |
| 25,164 | Maintenance of Disabled Adaptions | 40,000 | 44,000 |
| 554,734 | External Works | 560,000 | 660,000 |
| 734 | Pest Control | 1,000 | 1,000 |
| 0 | Right to Repair | 800 | 800 |
| <u>2,192,837</u> | Total Responsive Repairs - Revenue Funded | <u>2,141,800</u> | <u>2,597,600</u> |
| <u>10,348,444</u> | TOTAL EXPENDITURE | <u>11,131,800</u> | <u>13,642,650</u> |
| | INCOME | | |
| (3,394,643) | Transfer from Housing Revenue Account | (3,307,800) | (3,994,400) |
| 90,116 | Depreciation Reserve | (5,237,840) | (4,899,910) |
| (109,850) | Capital Grants & Contributions | (400,000) | (50,000) |
| (6,768,806) | Capital Expenditure funded from Revenue | (2,086,160) | (4,628,340) |
| (165,261) | Revenue Grants and Contributions | (100,000) | (70,000) |
| <u>(10,348,444)</u> | TOTAL INCOME | <u>(11,131,800)</u> | <u>(13,642,650)</u> |
| | REPAIRS ADMINISTRATION | | |
| | EXPENDITURE | | |
| | Direct Employee Expenses | | |
| 4,338 | Liabilities re Former Employees | 4,600 | 4,700 |
| | Supplies and Services | | |
| 0 | Procurement Framework | 0 | 9,500 |
| 12,782 | Repairs IT systems | 10,000 | 5,000 |
| 0 | Mears Apprentices | 0 | 18,000 |
| 488 | Legal Advice | 5,000 | 5,000 |
| | Central, Departmental and Support Services - Revenue | | |
| 0 | Chief Officers | 0 | 2,490 |
| 95,200 | Corporate Services | 87,710 | 98,670 |
| 608,799 | Affordable Homes | 710,730 | 819,020 |
| 1,687 | Health & Environmental Services | 1,730 | 1,670 |
| 43,300 | Central, Departmental and Support Services - Capital | 44,980 | 52,820 |
| <u>766,594</u> | TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE | <u>864,750</u> | <u>1,016,870</u> |
| (43,300) | Depreciation Reserve | (44,980) | (52,820) |
| <u>723,294</u> | | <u>819,770</u> | <u>964,050</u> |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 24,685 | Rent, Rates, etc. | 40,000 | 80,000 |
| | Supplies and Services | | |
| | Services | | |
| 350 | Legal Fees | 16,000 | 5,000 |
| 21,104 | Bank Charges | 20,000 | 20,000 |
| 12,295 | Valuation | 20,000 | 20,000 |
| | Miscellaneous Expenses | | |
| | Payments to Tenants re Management Moves | | |
| 250 | to Smaller Properties | 50,000 | 50,000 |
| 8,050 | for Redevelopment | 150,000 | 50,000 |
| 39,105 | Service Improvement | 50,000 | 50,000 |
| 2,673 | New Tenant Support Scheme | 5,000 | 5,000 |
| 4,450 | Tenant Survey | 5,000 | 0 |
| 0 | Tenants Handbook | 1,000 | 1,000 |
| 588 | Other | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 14,920 |
| 0 | Health and Environmental Services | 5,680 | 5,890 |
| 430,345 | Corporate Services | 424,340 | 404,040 |
| 1,020,925 | Affordable Homes | 1,159,490 | 1,091,810 |
| | Departmental Administration | | |
| 163,040 | - Choice Based Lettings | 153,200 | 156,800 |
| 35,120 | - Housing Advisory Service | 32,810 | 33,700 |
| 55,959 | Recharge from Sheltered Housing | 76,800 | 81,000 |
| <u>1,818,939</u> | TOTAL EXPENDITURE | <u>2,209,320</u> | <u>2,069,160</u> |
| | INCOME | | |
| (7,226) | Fees and Charges | (2,000) | (4,000) |
| (3,944) | Contribution from General Fund | (4,150) | (4,270) |
| <u>1,807,769</u> | GENERAL ADMINISTRATION NET EXPENDITURE | <u>2,203,170</u> | <u>2,060,890</u> |
| | TOTAL ADMINISTRATION EXPENDITURE | | |
| 723,294 | Repairs Administration | 819,770 | 964,050 |
| 1,807,769 | General Administration | 2,203,170 | 2,060,890 |
| <u>2,531,063</u> | NET EXPENDITURE carried to HRA Summary | <u>3,022,940</u> | <u>3,024,940</u> |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | SHELTERED HOUSING | | |
| | EXPENDITURE | | |
| | Employees | | |
| | Salaries | | |
| 640,242 | Sheltered Housing Officers | 638,000 | 684,000 |
| | Wages | | |
| 52,768 | Cleaning | 61,200 | 61,800 |
| 2,164 | Appointment of New Staff | 5,300 | 2,100 |
| 51,213 | Agency Staff | 0 | 0 |
| | Premises Related Expenses | | |
| 15,788 | Rents | 0 | 0 |
| | Repairs and Maintenance | | |
| 72,160 | Buildings | 79,500 | 79,500 |
| 11,339 | Smoke Detector Maintenance | 15,000 | 15,000 |
| 25,062 | Maintenance of Security Systems | 16,500 | 16,500 |
| 30,470 | Grass Cutting | 29,300 | 30,000 |
| 32,964 | Other Outdoor Maintenance | 45,000 | 46,100 |
| 91,263 | Energy Costs | 80,500 | 82,500 |
| 13,006 | NNDR & Council Tax | 11,800 | 12,000 |
| 14,342 | Water Services | 15,000 | 15,360 |
| | Cleaning and Domestic Supplies | | |
| 3,079 | Consumable Supplies | 4,000 | 4,000 |
| 8,765 | Cleaning | 10,000 | 10,000 |
| 5,522 | Communal Room Insurance | 5,300 | 3,830 |
| | Transport Related Expenses | | |
| 49,463 | Car Allowances | 68,000 | 60,000 |
| | Supplies and Services | | |
| 10,557 | Alarms - Replacement | 5,000 | 5,000 |
| 101,689 | - Running Costs | 102,900 | 108,000 |
| 35,249 | Equipment & Furniture | 60,000 | 60,000 |
| | Agency & Contracted Services | | |
| 67,480 | Agency Payments | 0 | 0 |
| | Communications and Computing | | |
| 866 | Postages | 500 | 500 |
| 28,744 | Telephones & Pagers (net) | 48,500 | 50,000 |
| 11,711 | Computer Equipment | 7,000 | 12,000 |
| | Expenses | | |
| 8,120 | Sheltered Housing Officer - Training | 23,900 | 24,000 |
| 4,134 | Miscellaneous Expenses | 2,500 | 3,000 |
| 0 | Contribution - Services for Older People | 4,600 | 4,600 |
| 700 | Subscriptions to Professional Bodies | 670 | 670 |
| <hr/> 1,388,860 | Balance carried forward | <hr/> 1,339,970 | <hr/> 1,390,460 |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | SHELTERED HOUSING | | |
| | EXPENDITURE Continued | | |
| 1,388,860 | Balance brought forward | 1,339,970 | 1,390,460 |
| | Central, Departmental and Support Services - Revenue | | |
| 60,861 | Corporate Services | 59,150 | 52,180 |
| 211,378 | Affordable Homes | 172,930 | 156,220 |
| 181 | Central, Departmental and Support Services - Capital | 180 | 5,770 |
| | Capital Financing Costs | | |
| 59,307 | Communal Area Improvements | 300,000 | 700,000 |
| <u>1,720,587</u> | TOTAL EXPENDITURE | <u>1,872,230</u> | <u>2,304,630</u> |
| | INCOME | | |
| | Fees and Charges | | |
| | Service Charge | | |
| (390,378) | Support Element | (190,000) | (120,000) |
| (684,682) | Other | (800,000) | (640,000) |
| (8,586) | Other | (10,000) | (10,000) |
| (210,000) | SP Grant | (270,000) | (302,000) |
| (19,470) | Contribution from General Fund | (16,100) | (16,100) |
| (83,939) | Recharge from Other Cost Centres | (115,300) | (122,000) |
| <u>(1,397,055)</u> | TOTAL INCOME | <u>(1,401,400)</u> | <u>(1,210,100)</u> |
| <u>323,532</u> | NET EXPENDITURE | <u>470,830</u> | <u>1,094,530</u> |
| (46,816) | Depreciation Reserve | (300,180) | (705,770) |
| <u>276,716</u> | NET EXPENDITURE carried to HRA Summary | <u>170,650</u> | <u>388,760</u> |
| | OTHER ALARM SYSTEMS | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| | Alarm Systems | | |
| 24,778 | - Purchase | 50,000 | 20,000 |
| 33,652 | - Repair & Maintenance | 32,000 | 36,000 |
| | Miscellaneous Expenses | | |
| 0 | Contribution - Services for Older People | 2,000 | 2,000 |
| | Central Departmental and Support Services | | |
| 2,502 | Corporate Services | 2,600 | 3,340 |
| 123,308 | Affordable Homes | 139,520 | 170,920 |
| <u>184,241</u> | | <u>226,120</u> | <u>232,260</u> |
| | INCOME | | |
| (197,580) | Fees and Charges | (231,000) | (230,000) |
| 10,670 | Contribution to/(from) General Fund | 3,900 | (1,810) |
| <u>(186,910)</u> | | <u>(227,100)</u> | <u>(231,810)</u> |
| <u>(2,669)</u> | NET SURPLUS carried to HRA Summary | <u>(980)</u> | <u>450</u> |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | FLATS - COMMUNAL AREAS | | |
| | EXPENDITURE | | |
| | Premises Related Expenditure | | |
| 40,928 | Repairs and Maintenance | 17,940 | 11,470 |
| 0 | Major Works | 75,000 | 30,000 |
| 5,058 | Energy Costs | 5,000 | 5,500 |
| | Other | | |
| 11,626 | Insurance | 14,300 | 14,700 |
| | Central Departmental and Support Services | | |
| 10,937 | Corporate Services | 13,070 | 5,080 |
| 4,552 | Health & Environmental Services | 4,700 | 3,910 |
| 58,884 | Affordable Homes | 61,980 | 55,450 |
| <u>131,986</u> | | <u>191,990</u> | <u>126,110</u> |
| | INCOME | | |
| (44,926) | Fees and Charges | (34,000) | (31,560) |
| 0 | Depreciation Reserve | (75,000) | (30,000) |
| <u>87,060</u> | NET EXPENDITURE carried to HRA Summary | <u>82,990</u> | <u>64,550</u> |
| | OUTDOOR MAINTENANCE | | |
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| | Repairs and Maintenance | | |
| | Other Housing Sites | | |
| 78,000 | Grass Cutting | 68,000 | 69,000 |
| 90,492 | Other | 92,860 | 94,860 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officer | 0 | 1,240 |
| 7,065 | Corporate Services | 7,280 | 6,140 |
| 3,946 | Planning and New Communities | 3,690 | 3,540 |
| 74,525 | Affordable Homes | 71,590 | 85,930 |
| 11,099 | Health and Environmental Services | 10,990 | 10,370 |
| <u>265,127</u> | TOTAL EXPENDITURE | <u>254,410</u> | <u>271,080</u> |
| | INCOME | | |
| (137,600) | Contribution from General Fund | (129,500) | (140,600) |
| (5,430) | Other Income | (5,300) | (5,780) |
| <u>(143,030)</u> | TOTAL INCOME | <u>(134,800)</u> | <u>(146,380)</u> |
| <u>122,097</u> | NET EXPENDITURE carried to HRA Summary | <u>119,610</u> | <u>124,700</u> |

| Actual 2012/2013 £ | HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | SEWAGE DISPOSAL & CESSPOOL EMPTYING | | |
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 2,600 | Repairs and Maintenance | 5,000 | 5,000 |
| 0 | Recharge from Cesspool Emptying A/c | 500 | 200 |
| | Energy Costs | | |
| 281 | Electricity | 800 | 600 |
| 32,222 | Water Services | 32,850 | 41,000 |
| | Miscellaneous Expenses | | |
| 145 | Other | 300 | 300 |
| | Central Departmental and Support Services | | |
| 396 | Corporate Services | 390 | 360 |
| 10,360 | Affordable Homes | 9,950 | 8,240 |
| <u>46,004</u> | TOTAL EXPENDITURE | <u>49,790</u> | <u>55,700</u> |
| | INCOME | | |
| (49,522) | Fees and Charges | (48,000) | (54,000) |
| <u>(3,518)</u> | NET EXPENDITURE carried to HRA Summary | <u>1,790</u> | <u>1,700</u> |
| | TENANT PARTICIPATION | | |
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 822 | Other | 20,000 | 20,000 |
| | Miscellaneous Expenses | | |
| 24,367 | Support for Tenant Groups | 60,000 | 60,000 |
| 14,329 | Tenants Reports & Newsletters | 17,000 | 17,000 |
| 391 | Best Kept Garden Awards | 2,000 | 2,000 |
| 0 | Subscriptions | 1,900 | 1,900 |
| 0 | Consultation | 5,000 | 5,000 |
| | Central Departmental and Support Services | | |
| 0 | Chief Officer | 0 | 6,210 |
| 4,730 | Corporate Services | 5,120 | 11,690 |
| 149,638 | Affordable Homes | 169,730 | 152,420 |
| 27,980 | Recharges from Sheltered Housing | 38,500 | 40,000 |
| <u>222,257</u> | NET EXPENDITURE carried to HRA Summary | <u>319,250</u> | <u>316,220</u> |
| | NEW HOMES PROGRAMME | | |
| | EXPENDITURE | | |
| | Expenses | | |
| 4,013 | Legal Fees | 20,000 | 10,000 |
| 2,866 | Architects Fees | 40,000 | 40,000 |
| 10,915 | Other | 10,000 | 13,000 |
| | Central, Departmental and Support Services | | |
| 1,979 | Corporate Services | 56,800 | 4,060 |
| 45,062 | Affordable homes | 84,530 | 60,300 |
| <u>64,835</u> | TOTAL EXPENDITURE carried to HRA Summary | <u>211,330</u> | <u>127,360</u> |

| Actual 2012/2013 £ | HOUSING PORTFOLIO HOUSING GENERAL FUND | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| | Loans for House Repair, Purchase and Improvement | 7,310 | 2,800 |
| 7,044 | Housing Association Support | 67,620 | 59,600 |
| 39,806 | Homelessness | 394,210 | 412,800 |
| 386,784 | Lettings & Advisory Service | 289,180 | 277,250 |
| 287,250 | Shopping Car Parks | 0 | 0 |
| 101 | Strategic Housing | 120,980 | 130,130 |
| 105,089 | Sub-Regional Homelink Service | 0 | 0 |
| 0 | Equality & Diversity | 70,160 | 56,980 |
| 54,138 | Travellers Sites - Whaddon & Milton | 46,730 | 47,610 |
| 38,454 | Improvement Grants | 67,590 | 71,750 |
| 93,258 | General Fund Sheltered Properties | 91,320 | 102,520 |
| 96,349 | Recharge from/(to) HRA | | |
| | - Outdoor Maintenance | 129,500 | 140,600 |
| 137,600 | - Sheltered Housing | 16,100 | 16,100 |
| 19,470 | - Piper Lifeline Alarms | (3,900) | 1,810 |
| (10,670) | - Service Strategy and Regulation | 4,150 | 4,270 |
| 3,944 | | | |
| <u>1,258,617</u> | TOTAL NET EXPENDITURE | <u>1,300,950</u> | <u>1,324,220</u> |
| | Analysis of Total Net Expenditure | | |
| | Net Direct Costs (including Recharges from HRA) | 12,750 | 24,510 |
| (14,474) | Capital Charge - Depreciation | 70,920 | 74,120 |
| 70,922 | Recharges from Staffing and Overhead Accounts | 1,217,280 | 1,225,590 |
| 1,202,169 | | | |
| <u>1,258,617</u> | | <u>1,300,950</u> | <u>1,324,220</u> |

| Actual 2012/2013 £ | HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | EXPENDITURE | | |
| 265 | Premises Related Expenses | | |
| | Premises Insurance | 270 | 10 |
| 0 | Agency Services | | |
| | DSS Mortgage Collection Service | 20 | 10 |
| 5,359 | Mortgage Management Service | 5,450 | 0 |
| | Central, Departmental and Support Services | | |
| 1,420 | Corporate Services | 1,620 | 2,760 |
| 0 | Affordable Homes | 0 | 20 |
| <u>7,044</u> | TOTAL EXPENDITURE | <u>7,360</u> | <u>2,800</u> |
| | INCOME | | |
| 0 | Commission | (50) | 0 |
| <u>0</u> | TOTAL INCOME | <u>(50)</u> | <u>0</u> |
| <u>7,044</u> | NET EXPENDITURE carried to Portfolio Summary | <u>7,310</u> | <u>2,800</u> |
| | HOUSING ASSOCIATION SUPPORT | | |
| | EXPENDITURE | | |
| 1,920 | Supplies and Services | | |
| | Valuations | 5,000 | 5,000 |
| 3,178 | Central Departmental and Support Services | | |
| | Corporate Services | 3,300 | 3,280 |
| 36,572 | Affordable Homes | 64,320 | 56,320 |
| <u>41,670</u> | TOTAL EXPENDITURE | <u>72,620</u> | <u>64,600</u> |
| | INCOME | | |
| (1,864) | Contributions | (5,000) | (5,000) |
| <u>39,806</u> | NET EXPENDITURE carried to Portfolio Summary | <u>67,620</u> | <u>59,600</u> |
| | HOMELESSNESS | | |
| | EXPENDITURE | | |
| 152,324 | Agency and Contracted Services | | |
| 10,861 | Payments for Accommodation | 130,000 | 120,000 |
| | Storage of Household Goods etc. | 10,000 | 10,000 |
| | Other | | |
| 51,825 | Private Renting Service | 60,000 | 70,000 |
| 18,157 | Homelessness Strategy Fund - Prevention Measures | 30,000 | 30,000 |
| 10,500 | Grants to Organisations | 10,700 | 10,900 |
| 3,800 | Provision for Bad or Doubtful Debts | 0 | 1,000 |
| | Central, Departmental and Support Services | | |
| 16,042 | Corporate Services | 12,990 | 12,760 |
| 249,697 | Affordable Homes | 230,350 | 242,940 |
| 0 | Health and Environmental Services | 170 | 200 |
| <u>513,206</u> | TOTAL EXPENDITURE | <u>484,210</u> | <u>497,800</u> |
| | INCOME | | |
| (55,167) | Government Grant | (70,000) | (70,000) |
| (71,255) | Other Net Contributions | (20,000) | (15,000) |
| <u>386,784</u> | NET EXPENDITURE carried to Portfolio Summary | <u>394,210</u> | <u>412,800</u> |

| Actual 2012/2013 £ | HOUSING GENERAL FUND LETTINGS & ADVISORY SERVICE | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | EXPENDITURE | | |
| | Miscellaneous Expenses | | |
| 17,655 | Contribution to Regional CBL Expenditure | 10,000 | 10,500 |
| 35,048 | Advertising, etc. | 39,000 | 31,000 |
| | Central, Departmental and Support Services | | |
| 14,663 | Corporate Services | 9,890 | 6,990 |
| 427,927 | Affordable Homes | 421,300 | 427,260 |
| <u>495,293</u> | TOTAL EXPENDITURE | <u>480,190</u> | <u>475,750</u> |
| | INCOME | | |
| (9,883) | Fees and Charges | (5,000) | (8,000) |
| (198,160) | Recharge to Other Services | (186,010) | (190,500) |
| <u>287,250</u> | NET EXPENDITURE carried to Portfolio Summary | <u>289,180</u> | <u>277,250</u> |
| | SHOPPING CAR PARKS | | |
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 101 | Rates | 0 | 0 |
| <u>101</u> | TOTAL EXPENDITURE carried to Portfolio summary | <u>0</u> | <u>0</u> |
| | STRATEGIC HOUSING | | |
| | EXPENDITURE | | |
| | Expenses | | |
| 4,175 | Contribution to Housing Market Assessment | 4,180 | 4,180 |
| 2,000 | Other Contributions | 2,000 | 8,500 |
| | Central, Departmental and Support Services | | |
| 3,164 | Corporate Services | 3,280 | 10,000 |
| 9,773 | New Communities & Planning | 9,580 | 11,770 |
| 72,822 | Affordable Homes | 78,610 | 83,980 |
| 13,155 | Health and Environmental Services | 23,330 | 11,700 |
| <u>105,089</u> | TOTAL EXPENDITURE carried to Portfolio Summary | <u>120,980</u> | <u>130,130</u> |

| Actual 2012/2013 £ | HOUSING GENERAL FUND SUB REGIONAL HOMELINK SERVICE | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | EXPENDITURE | | |
| | Supplies & Services | | |
| 2,863 | Miscellaneous | 35,000 | 5,000 |
| | Central, Departmental and Support Services | | |
| 3,166 | Corporate Services | 3,160 | 2,870 |
| 125,246 | Affordable Homes | 116,190 | 112,210 |
| <u>131,275</u> | TOTAL EXPENDITURE | <u>154,350</u> | <u>120,080</u> |
| | INCOME | | |
| (123,630) | Recharges to Other Organisations | (144,350) | (109,580) |
| (7,645) | Recharges to Other Services | (10,000) | (10,500) |
| <u>(131,275)</u> | TOTAL INCOME | <u>(154,350)</u> | <u>(120,080)</u> |
| <u>0</u> | NET EXPENDITURE carried to Portfolio Summary | <u>0</u> | <u>0</u> |
| | EQUALITY & DIVERSITY | | |
| | EXPENDITURE | | |
| | Supplies & Services | | |
| 1,639 | Miscellaneous | 5,000 | 5,000 |
| | Central Departmental & Support Services | | |
| 230 | Chief Officers | 0 | 0 |
| 77,997 | Corporate Services | 79,060 | 78,980 |
| 3,555 | Health and Environmental Services | 3,640 | 0 |
| <u>83,421</u> | TOTAL EXPENDITURE | <u>87,700</u> | <u>83,980</u> |
| | INCOME | | |
| (11,233) | Contribution From Other Local Authorities | 0 | (8,000) |
| (18,050) | less recharge to Housing Revenue Account | (17,540) | (19,000) |
| <u>54,138</u> | NET EXPENDITURE carried to Portfolio Summary | <u>70,160</u> | <u>56,980</u> |

| Actual 2012/2013 £ | HOUSING GENERAL FUND TRAVELLERS SITES- WHADDON & MILTON | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 4,648 | Repair and Maintenance of Buildings and Grounds | 35,020 | 34,820 |
| 508 | Electricity | 700 | 880 |
| 5,037 | Water Services | 6,200 | 6,600 |
| 152 | Insurance | 150 | 150 |
| | Supplies and Services | | |
| 94 | Miscellaneous Expenses | 500 | 1,000 |
| 5,986 | Equipment | 7,760 | 9,260 |
| | Agency, Contracted Services and Transfer Payments | | |
| 41,449 | Cambridgeshire County Council | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 2,994 | Corporate Services | 3,140 | 3,160 |
| 76,332 | Affordable Homes | 86,400 | 87,240 |
| 0 | Health and Environmental Services | 360 | 400 |
| 137,200 | TOTAL EXPENDITURE | 140,230 | 143,510 |
| | INCOME | | |
| (89,307) | Rents | (87,300) | (89,600) |
| (9,439) | Recoverable Charges | (6,200) | (6,300) |
| 38,454 | NET EXPENDITURE carried to Portfolio Summary | 46,730 | 47,610 |
| | IMPROVEMENT GRANTS ETC | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| 9,445 | Miscellaneous | 1,000 | 1,000 |
| | Central, Departmental and Support Services | | |
| 8,454 | Corporate Services | 9,090 | 7,760 |
| 52,822 | Affordable Homes | 55,050 | 57,880 |
| 2,960 | Health and Environmental Services | 2,450 | 5,110 |
| 73,681 | TOTAL EXPENDITURE | 67,590 | 71,750 |
| | INCOME | | |
| 19,577 | Share of HIA Partnership Surplus | 0 | 0 |
| 93,258 | NET EXPENDITURE carried to Portfolio Summary | 67,590 | 71,750 |
| | | | |
| Actual 2012/2013 £ | HOUSING GENERAL FUND GENERAL FUND SHELTERED PROPERTIES | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
| | EXPENDITURE | | |
| | Premises Related Expenses | | |
| 463 | Insurance | 400 | 400 |
| 0 | Council Tax | 0 | 8,000 |
| | Supplies and Services | | |
| 196,544 | Miscellaneous Expenses | 200,000 | 200,000 |
| | Capital Charges | | |
| 70,922 | Depreciation | 70,920 | 74,120 |
| 267,929 | TOTAL EXPENDITURE | 271,320 | 282,520 |
| | INCOME | | |
| (171,580) | Service Charges | (180,000) | (180,000) |
| 96,349 | NET EXPENDITURE carried to Portfolio Summary | 91,320 | 102,520 |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | HOUSING COMPANY | | |
| | EXPENDITURE | | |
| | Supplies and Services | | |
| | Services | | |
| 0 | Professional Fees | 0 | 15,000 |
| | Central, Departmental and Support Services | | |
| 0 | Corporate Services | 0 | 78,360 |
| 0 | Affordable Homes | 0 | 98,500 |
| <u>0</u> | NET EXPENDITURE | <u>0</u> | <u>191,860</u> |

Cost Centre Managers for Housing Portfolio

Cost Centre Manager

Services

Housing Revenue Account

| | |
|---|------------|
| Housing Repairs and Maintenance | A Goddard |
| Administrative Expenses | A Goddard |
| Rents | P Bird |
| Sheltered Housing | T Cassidy |
| Other Alarm Systems | T Cassidy |
| Flats - Communal Areas | A Goddard |
| Outdoor Maintenance | A Goddard |
| Sewerage Disposal and Cesspool Emptying | A Goddard |
| Tenant Participation | S Newstead |

General Fund

| | |
|---|------------------|
| Loans for House Purchase Repair and Improvement | P Bird |
| Housing Association Support | S Newstead |
| Homelessness | S Carter/H Woods |
| Lettings and Advisory Service | S Carter/H Woods |
| Strategic Housing | S Newstead |
| Sub-Regional Homelink Service | S Carter/H Woods |
| Equality and Diversity | R May |
| Travellers Sites | A Goddard |
| Improvement Grants | S Newstead |
| General Fund Sheltered Properties | A Goddard |

Housing Company

S Hills

| Actual 2012/2013 £ | NORTHSTOWE PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 75,179 | Northstowe Viability Study | 8,000 | 30,000 |
| 66,524 | Consultancy | 20,000 | 20,000 |
| 0 | Transfer to Reserves | 0 | 198,410 |
| | Central, Departmental and Support Services | | |
| 1,647 | Corporate Services | 1,830 | 8,100 |
| 146,724 | Planning and New Communities | 157,870 | 120,430 |
| 0 | Health and Environmental Services | 0 | 13,360 |
| <u>290,074</u> | TOTAL EXPENDITURE | <u>187,700</u> | <u>390,300</u> |
| | INCOME | | |
| 0 | Section 106 Income | 0 | (60,000) |
| (95,000) | Fees | (125,000) | (275,000) |
| (158,809) | Cambridgeshire Horizons Grant - Salaries and On costs | 0 | 0 |
| (36,265) | Cambridgeshire Horizons Grant - Projects and Consultants | (8,000) | 0 |
| <u>0</u> | TOTAL NET REVENUE EXPENDITURE | <u>54,700</u> | <u>55,300</u> |
| | (carried to General Fund Summary) | | |
| | Analysis of Total Net Expenditure | | |
| (148,371) | Net Direct Costs | (105,000) | (86,590) |
| 148,371 | Recharges from Staffing and Overhead Accounts | 159,700 | 141,890 |
| <u>0</u> | TOTAL NET REVENUE EXPENDITURE | <u>54,700</u> | <u>55,300</u> |

Cost Centre Managers for Northstowe Portfolio

**Cost Centre
Manager**

Services

Northstowe

L Bowser

| Actual 2012/2013 £ | PLANNING AND ECONOMIC DEVELOPMENT PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|-----------------------------------|---|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 1,502,667 | Development Control | 1,676,830 | 1,626,320 |
| 93,482 | Building Control Service | 92,260 | 82,010 |
| 541 | Open Space Agreement Cherry Hinton | 0 | 0 |
| 184,425 | Conservation | 177,390 | 224,130 |
| 29,623 | Museums | 26,460 | 20,320 |
| 83,374 | Economic Development | 196,060 | 163,290 |
| 32,779 | Tourism Initiatives | 45,010 | 42,960 |
| 196,910 | Travellers Issues (All Sites) | 200,560 | 199,320 |
| 49,342 | Illegal Encampments | 31,320 | 26,050 |
| <u>2,173,143</u> | TOTAL NET EXPENDITURE (carried to General Fund Summary) | <u>2,445,890</u> | <u>2,384,400</u> |
| Analysis of Total Net Expenditure | | | |
| 267,458 | Direct Costs - Expenditure | 387,810 | 322,160 |
| 50,155 | Direct Costs - Transfers to Reserves | 0 | 0 |
| (1,360,375) | Direct Costs - Income from Fees & Charges | (1,172,630) | (1,323,330) |
| (59,111) | Direct Costs - Transfers from Reserves | (78,130) | (53,920) |
| (7,725) | Direct Costs - met by Housing & Planning Delivery Grant | (7,900) | (7,900) |
| <u>(1,109,598)</u> | Net Direct Costs | <u>(870,850)</u> | <u>(1,062,990)</u> |
| (241,635) | Recharges met by Housing & Planning | (250,180) | 7,900 |
| 16,073 | Delivery Grant | 16,070 | 15,360 |
| 3,508,303 | Capital charges | 3,550,850 | 3,424,130 |
| <u>2,173,143</u> | Recharges from Staffing and Overhead Accounts | <u>2,445,890</u> | <u>2,384,400</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|--|----------------------------|----------------------------|
| | DEVELOPMENT CONTROL | | |
| | EXPENDITURE | | |
| | Transport Related Expenses | | |
| 0 | Coach Expenses | 370 | 370 |
| | Services (Appendix) | | |
| | Hired & Contracted Legal Services | | |
| 32,200 | Appeals | 25,970 | 25,970 |
| 0 | Costs Awarded Against the Council | 1,110 | 1,110 |
| | Contracted Consultants | | |
| 3,739 | D.C. Agricultural Appraisals | 3,000 | 3,000 |
| 10,914 | Advice on Current Applications | 14,070 | 14,070 |
| 7,725 | Archaeology Advisory Service | 7,900 | 7,900 |
| | Grants and Subscriptions | | |
| 0 | Plan Vetting Group | 1,600 | 0 |
| | Miscellaneous Expenses | | |
| 15,257 | Advertising | 15,500 | 16,500 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | |
| 226,534 | Corporate Services | 268,330 | 233,700 |
| 2,296,243 | Planning and New Communities | 2,271,890 | 2,147,320 |
| 6,848 | Affordable Homes | 7,330 | 4,130 |
| 135,005 | Health & Environmental Services | 122,010 | 154,080 |
| | Capital Financing Costs | | |
| 16,073 | Capital Charges | 16,070 | 15,360 |
| <u>2,750,538</u> | TOTAL EXPENDITURE | <u>2,755,150</u> | <u>2,623,510</u> |
| | INCOME | | |
| 0 | Sales - Miscellaneous | (50) | (50) |
| (389) | Sales - Local Plan | (140) | (140) |
| (65,985) | Section 106 Costs Recoverable | (40,000) | (40,000) |
| (34,526) | Section 106 Administration Fees | (25,000) | (25,000) |
| 0 | Legal Costs Recoverable | (10,000) | (10,000) |
| (873,695) | Fees | (725,000) | (877,000) |
| (47,966) | Pre-application fees | (44,100) | (45,000) |
| (225,310) | Transfer from Planning Delivery Grant Reserves | (234,030) | 0 |
| <u>(1,247,871)</u> | TOTAL INCOME | <u>(1,078,320)</u> | <u>(997,190)</u> |
| <u>1,502,667</u> | NET EXPENDITURE | <u>1,676,830</u> | <u>1,626,320</u> |
| | carried to Portfolio summary | | |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--|----------------------------|----------------------------|
| BUILDING CONTROL SERVICE | | | |
| EXPENDITURE | | | |
| Premises Related Expenditure | | | |
| Services | | | |
| 2,223 | Engineering Consultants Fees | 3,000 | 3,000 |
| 140 | Other Local Authorities | 1,000 | 1,000 |
| Central, Departmental and Support Services | | | |
| 31,143 | Corporate Services | 27,220 | 35,280 |
| 412,113 | Planning and New Communities | 425,940 | 382,120 |
| <u>445,619</u> | TOTAL EXPENDITURE | <u>457,160</u> | <u>421,400</u> |
| INCOME | | | |
| (24,213) | Transfer from Reserves | (43,900) | (19,390) |
| 0 | Sale of Plans | (1,000) | 0 |
| (327,924) | Statutory / Local Fees | (320,000) | (320,000) |
| <u>(352,137)</u> | TOTAL INCOME | <u>(364,900)</u> | <u>(339,390)</u> |
| <u>93,482</u> | NET EXPENDITURE | <u>92,260</u> | <u>82,010</u> |
| carried to Portfolio summary | | | |
| Analysis of NET EXPENDITURE | | | |
| 24,213 | Fee - earning deficit/(surplus) for the year | 43,900 | 19,390 |
| (24,213) | Transfer from/to Reserves | (43,900) | (19,390) |
| 0 | Fee - earning (net) | 0 | 0 |
| 93,482 | Non Fee - earning for the year | 92,260 | 82,010 |
| <u>93,482</u> | | <u>92,260</u> | <u>82,010</u> |
| OPEN SPACE AGREEMENT CHERRY HINTON | | | |
| EXPENDITURE | | | |
| Premises Related Expenses | | | |
| 6,681 | Maintenance of Grounds | 6,140 | 6,140 |
| <u>6,681</u> | TOTAL EXPENDITURE | <u>6,140</u> | <u>6,140</u> |
| INCOME | | | |
| (6,140) | Interest on Balances | (6,140) | (6,140) |
| <u>541</u> | NET EXPENDITURE | <u>0</u> | <u>0</u> |
| carried to Portfolio summary | | | |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| CONSERVATION | | | |
| EXPENDITURE | | | |
| | Premises Related Expenses | | |
| 13,055 | Maintenance of Buildings & Grounds | 13,840 | 5,600 |
| 1,971 | Insurance | 2,090 | 920 |
| | Supplies and Services | | |
| 6,000 | Biodiversity Partnership | 6,000 | 6,000 |
| 0 | Conservation Awards - Publicity etc. | 530 | 530 |
| 3,300 | Environmental Records Centre | 3,090 | 3,300 |
| 4,731 | Consultancy | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 7,948 | Corporate Services | 7,960 | 8,520 |
| 171,568 | Planning and New Communities | 165,280 | 197,030 |
| 2,124 | Affordable Homes | 2,240 | 580 |
| 1,528 | Health & Environmental Services | 1,610 | 1,650 |
| <u>212,225</u> | TOTAL EXPENDITURE | <u>202,640</u> | <u>224,130</u> |
| INCOME | | | |
| (3,750) | Other Recoverable Charges(Duxford Chapel) | (1,200) | 0 |
| (24,050) | Transfer from Reserves (HPDG) | (24,050) | 0 |
| <u>(27,800)</u> | TOTAL INCOME | <u>(25,250)</u> | <u>0</u> |
| <u>184,425</u> | TOTAL NET EXPENDITURE (excluding capital grants) carried to Portfolio Summary | <u>177,390</u> | <u>224,130</u> |
| MUSEUMS | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 23,500 | Grants | 20,500 | 15,650 |
| | Central, Departmental and Support Services | | |
| 6,123 | Planning and New Communities | 5,960 | 4,390 |
| 0 | Corporate Services | 0 | 280 |
| <u>29,623</u> | NET REVENUE EXPENDITURE carried to Portfolio Summary | <u>26,460</u> | <u>20,320</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--|----------------------------|----------------------------|
| ECONOMIC DEVELOPMENT | | | |
| EXPENDITURE | | | |
| Services | | | |
| 9,404 | Business Engagement | 10,600 | 10,600 |
| 7,215 | Business Support | 10,000 | 10,000 |
| 1,338 | Economic Growth | 10,000 | 10,000 |
| Grants and Subscriptions | | | |
| 0 | Improve Digital Infrastructure | 50,000 | 0 |
| 7,500 | Local Partnerships | 17,500 | 17,500 |
| 0 | Additional Officer for the Meeting Business Need Project | 0 | 0 |
| 0 | Transfer to Reserves | 0 | 0 |
| Central, Departmental and Support Services | | | |
| 302 | Corporate Services | 200 | 3,360 |
| 54,771 | Planning and New Communities | 94,850 | 60,640 |
| 2,844 | Health & Environmental Services | 2,910 | 51,190 |
| <u>83,374</u> | TOTAL EXPENDITURE | <u>196,060</u> | <u>163,290</u> |
| INCOME | | | |
| 0 | East of England International | 0 | 0 |
| 0 | Transfer from Reserves | 0 | 0 |
| <u>0</u> | TOTAL INCOME | <u>0</u> | <u>0</u> |
| <u>83,374</u> | NET EXPENDITURE carried to Portfolio Summary | <u>196,060</u> | <u>163,290</u> |
| TOURISM INITIATIVES | | | |
| EXPENDITURE | | | |
| Supplies & Services | | | |
| Grants and Subscriptions | | | |
| 25,000 | Tourism Initiatives | 26,000 | 25,000 |
| Central Departmental and Support Services | | | |
| 2,112 | Corporate Services | 2,130 | 520 |
| 5,667 | Planning and New Communities | 16,880 | 6,550 |
| 0 | Health and Environmental Services | 0 | 10,890 |
| <u>32,779</u> | TOTAL EXPENDITURE carried to Portfolio Summary | <u>45,010</u> | <u>42,960</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------------------|--|----------------------------|----------------------------|
| TRAVELLERS ISSUES (ALL SITES) | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 73,830 | Enforcement Action including Injunctions | 138,000 | 138,000 |
| 50,155 | Transfer to Reserves | 0 | 0 |
| | Central, Departmental and Support Services | | |
| 0 | Chief Officers | 0 | 0 |
| 0 | Community & Customer Services | 0 | 0 |
| 21,194 | Corporate Services | 22,040 | 19,800 |
| 66,345 | Planning and New Communities | 31,580 | 65,030 |
| 8,549 | Affordable Homes | 8,850 | 11,020 |
| 0 | Health & Environmental Services | 0 | 0 |
| 0 | Enforcement Officer | 34,320 | 0 |
| 11,735 | Other Recoverable Charges | 0 | 0 |
| <u>231,808</u> | TOTAL EXPENDITURE | <u>234,790</u> | <u>233,850</u> |
| | carried to Portfolio Summary | | |
| INCOME | | | |
| | Transfer from Reserves | | |
| (34,898) | Enforcement Officer | (34,230) | (34,530) |
| <u>(34,898)</u> | TOTAL INCOME | <u>(34,230)</u> | <u>(34,530)</u> |
| <u>196,910</u> | NET EXPENDITURE | <u>200,560</u> | <u>199,320</u> |
| | carried to Portfolio Summary | | |
| ILLEGAL ENCAMPMENTS | | | |
| EXPENDITURE | | | |
| | Central, Departmental and Support Services | | |
| 3,120 | Affordable Homes | 3,400 | 2,920 |
| 46,222 | Health and Environmental Services | 27,920 | 23,130 |
| <u>49,342</u> | NET REVENUE EXPENDITURE | <u>31,320</u> | <u>26,050</u> |
| | carried to Portfolio Summary | | |

Cost Centre Managers for Planning and Economic Development Portfolio

Cost Centre Manager

Services

Development Control
Building Control Service
Open Spaces Agreement Cherry Hinton
Footpath Diversions
Conservation
Museums
Economic Development
Tourism Initiatives
Travellers Issues
Illegal Encampments

N Blazeby
A. Beyer
A Goddard
F McMillan
D Bevan
D Bevan
R Hales
R Hales
J Mills
S Walford

| Actual 2012/2013 £ | PLANNING POLICY AND LOCALISM PORTFOLIO | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--------------------------|---|----------------------------|----------------------------|
| | NET EXPENDITURE SUMMARY | | |
| 587,658 | Growth Agenda/New Communities | 627,540 | 524,650 |
| 735,064 | Planning Policy | 724,930 | 722,710 |
| 162,158 | Community Development | 172,080 | 181,210 |
| 150,243 | Sports Development | 149,030 | 151,750 |
| 126,464 | Arts | 130,140 | 8,050 |
| 38,553 | Transport Initiatives & Policy | 48,870 | 68,310 |
| <u>1,800,140</u> | TOTAL NET EXPENDITURE (CARRIED TO General Fund Summary) | <u>1,852,590</u> | <u>1,656,680</u> |
| | Analysis of Total Net Expenditure | | |
| 172,585 | Net Direct Costs | 199,390 | 203,930 |
| 1,623,155 | Recharges from Staffing and Overheads A/cs | 1,653,200 | 1,452,750 |
| 4,400 | Capital Charges | 0 | 0 |
| <u>1,800,140</u> | | <u>1,852,590</u> | <u>1,656,680</u> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|---|----------------------------|----------------------------|
| GROWTH AGENDA | | | |
| EXPENDITURE | | | |
| Services | | | |
| 3,572 | Consultancy | 20,000 | 20,000 |
| 0 | Orchard Park Improvements | 0 | 0 |
| 0 | Consultancy funded by English Partnership Grant | 0 | 0 |
| 21,985 | Grants (REFCUS) | | |
| 0 | Provision for future resource requirements | 0 | 195,000 |
| Central Departmental and Support Services | | | |
| 0 | Chief Officers | 0 | 0 |
| 26,415 | Corporate Services | 22,880 | 31,830 |
| 523,920 | Planning and New Communities | 575,420 | 386,370 |
| 986 | Affordable Homes | 1,040 | 2,680 |
| 58,920 | Health and Environmental Services | 57,520 | 83,770 |
| Capital Financing Costs | | | |
| 4,400 | Capital Charges | 0 | 0 |
| 640,198 | TOTAL EXPENDITURE | 676,860 | 719,650 |
| INCOME | | | |
| (49,320) | Transfer from Reserves (HPDG - salaries and on costs) | (49,320) | 0 |
| 0 | Orchard Park Improvements - transfer from reserves | 0 | 0 |
| 0 | Transfer from reserves | 0 | 0 |
| 0 | Gallagher Estates - contribution to consultancy costs | 0 | 0 |
| (13) | Other Contributions | 0 | 0 |
| (3,207) | Charges for services | 0 | (195,000) |
| 587,658 | NET EXPENDITURE carried to Portfolio Summary | 627,540 | 524,650 |
| PLANNING POLICY | | | |
| EXPENDITURE | | | |
| Services | | | |
| 37,210 | Local Development Framework | 0 | 0 |
| 4,175 | Strategic Housing Market Assessment | 5,000 | 4,200 |
| 7,033 | Community Infrastructure Levy | 15,000 | 0 |
| 0 | County Research Service | 0 | 7,500 |
| 20,000 | Local Plan | 40,000 | 40,000 |
| Central, Departmental and Support Services | | | |
| 0 | Chief Officers | 0 | 0 |
| 25,763 | Corporate Services | 30,600 | 33,600 |
| 628,553 | Planning and New Communities | 619,320 | 598,200 |
| 5,486 | Affordable Homes | 5,410 | 5,800 |
| 44,688 | Health and Environmental Services | 37,450 | 33,410 |
| 772,908 | TOTAL EXPENDITURE | 752,780 | 722,710 |
| INCOME | | | |
| (27,850) | Transfer from Reserves (HPDG) | (27,850) | 0 |
| (9,994) | Other Recoverable Charges | 0 | 0 |
| 735,064 | NET EXPENDITURE carried to Portfolio Summary | 724,930 | 722,710 |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|---|--|----------------------------|----------------------------|
| COMMUNITY DEVELOPMENT | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Community Development | 0 | 0 |
| 10,218 | Community Development Projects | 22,000 | 30,000 |
| | Central, Departmental and Support Services | | |
| | Chief Officers | 0 | 0 |
| 7,464 | Corporate Services | 6,870 | 5,900 |
| 138,395 | Planning and New Communities | 136,610 | 29,160 |
| 6,081 | Affordable Homes | 6,600 | 10,280 |
| 0 | Health and Environmental Services | 0 | 105,870 |
| <u>162,158</u> | TOTAL EXPENDITURE carried to Portfolio Summary | <u>172,080</u> | <u>181,210</u> |
| SPORTS DEVELOPMENT | | | |
| EXPENDITURE | | | |
| | Supplies and Services | | |
| 0 | Sport Performers Grants | 0 | 10,000 |
| 78,245 | Sports Development Projects (net) | 81,230 | 78,730 |
| | Central, Departmental and Support Services | | |
| 3,011 | Corporate Services | 3,080 | 3,550 |
| 66,854 | Planning and New Communities | 62,540 | 6,290 |
| 2,133 | Health and Environmental Services | 2,180 | 53,180 |
| <u>150,243</u> | TOTAL EXPENDITURE carried to Portfolio Summary | <u>149,030</u> | <u>151,750</u> |
| ARTS DEVELOPMENT | | | |
| | Supplies and Services | | |
| 5,391 | Arts Partnership Support | 6,000 | 0 |
| 3,474 | Arts Development Projects | 4,000 | 0 |
| 70,000 | Dual Use Arts Programme | 70,000 | 0 |
| | Central, Departmental and Support Services | | |
| 3,310 | Corporate Services | 3,390 | 520 |
| 44,289 | Planning and New Communities | 46,750 | 5,310 |
| 0 | Health and Environmental Services | 0 | 2,220 |
| <u>126,464</u> | NET EXPENDITURE carried to Portfolio Summary | <u>130,140</u> | <u>8,050</u> |
| TRANSPORT INITIATIVES and POLICY | | | |
| EXPENDITURE | | | |
| | Services | | |
| 1,666 | Community Transport | 13,330 | 13,500 |
| | Central, Departmental and Support Services | | |
| 83 | Corporate Services | 20 | 2,610 |
| 36,804 | Planning and New Communities | 35,520 | 19,320 |
| 0 | Health and Environmental Services | 0 | 32,880 |
| <u>38,553</u> | TOTAL EXPENDITURE carried to Portfolio Summary | <u>48,870</u> | <u>68,310</u> |

Cost Centre Managers for Planning Policy and Localism Portfolio

Services

Growth Agenda
Planning Policy
Community Development
 Grants and projects
 Remainder
Sports Development
Arts
Transport Initiatives

Cost Centre Manager

M Reynolds
K Miles

G Barron
G Barron
G Barron
G Barron
K Miles

CAPITAL PROGRAMME

(at outturn prices, with grants adjusted to commitments basis)

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ | Estimate 2015/2016 £ | Estimate 2016/2017 £ | Estimate 2017/2018 £ | Estimate 2018/2019 £ |
|--------------------------|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 3,206,636 | General Fund | 3,350,800 | 11,862,500 | 3,081,500 | 8,273,500 | 5,119,500 | 3,101,500 |
| 7,248,438 | Housing Revenue Account | 11,554,160 | 14,016,840 | 14,950,000 | 14,750,000 | 14,450,000 | 14,400,000 |
| <u>10,455,074</u> | Total Capital Expenditure | <u>14,904,960</u> | <u>25,879,340</u> | <u>18,031,500</u> | <u>23,023,500</u> | <u>19,569,500</u> | <u>17,501,500</u> |
| | Financed by : | | | | | | |
| (1,968,154) | Capital Receipts | (3,678,470) | (3,138,000) | (3,299,580) | (3,066,000) | (3,066,000) | (3,029,480) |
| 0 | Housing & Planning Delivery Grant | (225,380) | (226,000) | (132,670) | 0 | 0 | 0 |
| 0 | Funding of previous HPDG from revenue | 0 | 0 | 0 | (50,000) | (50,000) | (50,520) |
| (686,316) | Other Grants and Contributions | (990,000) | (1,856,580) | (792,000) | (720,000) | (720,000) | (720,000) |
| (5,512,300) | HRA Depreciation Reserve | (5,541,800) | (5,658,500) | (5,784,100) | (5,917,500) | (8,000,000) | (8,000,000) |
| (280,183) | Reserves | (70,000) | (813,420) | (368,000) | (440,000) | (490,000) | (480,000) |
| (1,681,008) | Housing Revenue Account (Revenue Contribution) | (4,068,310) | (6,346,840) | (7,183,150) | (7,146,000) | (4,763,500) | (4,706,500) |
| (123,248) | General Fund (Revenue Contribution) | 0 | 0 | 0 | 0 | 0 | 0 |
| 29,795 | Cash Overdrawn re Commercial vehicles | (331,000) | (840,000) | (472,000) | (684,000) | (2,480,000) | (515,000) |
| (125,417) | Cash Overdrawn re GF Equity Share Properties | 0 | 0 | 0 | 0 | 0 | 0 |
| | Borrowing | 0 | (7,000,000) | 0 | 0 | 0 | 0 |
| | New Homes Bonus Infrastructure Reserve | 0 | 0 | 0 | (5,000,000) | 0 | 0 |
| (108,243) | Financing Adjustment | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>(10,455,074)</u> | | <u>(14,904,960)</u> | <u>(25,879,340)</u> | <u>(18,031,500)</u> | <u>(23,023,500)</u> | <u>(19,569,500)</u> | <u>(17,501,500)</u> |
| | Capital Receipts | | | | | | |
| (1,096,879) | brought forward | (52,220) | (345,810) | (601,060) | (591,480) | (515,480) | (239,480) |
| 0 | Brought forward adjustment | (727,060) | (157,510) | 0 | 0 | 0 | 0 |
| 0 | Adj for (11/12 underspend)/13/14 agreed additions | (245,000) | 74,260 | 0 | 0 | 0 | 0 |
| | received in year from | | | | | | |
| (2,514,810) | RTB sales | (1,600,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) |
| | Equity Share Sales | | | | | | |
| (156,163) | HRA | (200,000) | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| (1,459,782) | General Fund | (1,600,000) | (1,400,000) | (1,100,000) | (1,100,000) | (1,100,000) | (1,100,000) |
| (95,565) | Other | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) |
| 355,972 | transferred to CLG pool | 0 | 470,000 | 500,000 | 530,000 | 550,000 | 570,000 |
| 1,968,154 | used in year to finance expenditure | 3,678,470 | 3,138,000 | 3,299,580 | 3,066,000 | 3,066,000 | 3,029,480 |
| 0 | adjustment to cash overdrawn | 500,000 | 300,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 2,495,756 | transfer to/(from) reserve | 0 | 20,000 | (10,000) | 260,000 | 440,000 | 420,000 |
| <u>(503,317)</u> | Capital Receipts Year End Balance | <u>(345,810)</u> | <u>(601,060)</u> | <u>(591,480)</u> | <u>(515,480)</u> | <u>(239,480)</u> | <u>0</u> |

CAPITAL PROGRAMME
HOUSING REVENUE ACCOUNT
(at outturn prices)

K2

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ | Estimate 2015/2016 £ | Estimate 2016/2017 £ | Estimate 2017/2018 £ | Estimate 2018/2019 £ |
|--------------------------|--|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | Capital Expenditure | | | | | | |
| 357,110 | Repurchase of HRA Shared Ownership Homes | 410,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 0 | Reprovision of Existing Homes | 0 | 500,000 | 1,000,000 | 750,000 | 750,000 | 700,000 |
| 0 | Provision of New Homes | 3,000,000 | 2,750,000 | 3,300,000 | 3,300,000 | 3,300,000 | 3,300,000 |
| 6,891,328 | Improvement of Housing Stock | 8,144,160 | 10,366,840 | 10,250,000 | 10,300,000 | 10,000,000 | 10,000,000 |
| <u>7,248,438</u> | HRA Capital Expenditure | <u>11,554,160</u> | <u>14,016,840</u> | <u>14,950,000</u> | <u>14,750,000</u> | <u>14,450,000</u> | <u>14,400,000</u> |
| | Financed by: | | | | | | |
| (30,277) | Capital Receipts (only usable for housing) | (1,680,000) | (2,000,000) | (2,000,000) | (1,700,000) | (1,700,000) | (1,700,000) |
| (5,512,300) | Depreciation Reserve | (5,541,800) | (5,658,500) | (5,784,100) | (5,917,500) | (8,000,000) | (8,000,000) |
| (1,596,011) | Revenue | (3,932,360) | (6,308,340) | (7,135,900) | (7,102,500) | (4,720,000) | (4,670,000) |
| (109,850) | Other Grants and Contributions Receivable | (400,000) | (50,000) | (30,000) | (30,000) | (30,000) | (30,000) |
| <u>(7,248,438)</u> | | <u>(11,554,160)</u> | <u>(14,016,840)</u> | <u>(14,950,000)</u> | <u>(14,750,000)</u> | <u>(14,450,000)</u> | <u>(14,400,000)</u> |

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ | Estimate 2015/2016 £ | Estimate 2016/2017 £ | Estimate 2017/2018 £ | Estimate 2018/2019 £ |
|--------------------------|--|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | Finance and Staffing Portfolio | | | | | | |
| 0 | Advance funding for housing company pilot scheme | 0 | 7,000,000 # | 0 | 0 | 0 | 0 |
| 0 | Contribution towards A14 upgrade | 0 | 0 | 0 | 5,000,000 | 0 | 0 |
| 0 | | 0 | 7,000,000 | 0 | 5,000,000 | 0 | 0 |

Note: Subject to the development of appropriate business cases; some expenditure may fall into 2015/16

Corporate and Customer Services Portfolio

ICT Development:

| | | | | | | | |
|----------|---|---------|---------|---------|---------|---------|---------|
| 14,920 + | PC Refresh Programme | 25,000 | 10,000 | 35,000 | 10,000 | 10,000 | 35,000 |
| 8,986 + | New Server Technologies | 10,000 | 10,000 | 80,000 | 10,000 | 10,000 | 20,000 |
| 27,400 + | Virtual Desktop Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 |
| 12,250 + | Share Point Portal Server | 0 | 5,000 | 0 | 5,000 | 5,000 | 5,000 |
| 17,719 + | Government Connect | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 0 + | Network Infrastructure upgrade | 100,000 | 100,000 | 0 | 0 | 0 | 0 |
| 0 + | Network security | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 20,000 |
| 0 + | Terminal Services Cluster | 0 | 5,000 | 0 | 25,000 | 25,000 | 0 |
| 31,258 + | Housing management system | 71,200 | 0 | 0 | 0 | 0 | 0 |
| 21,646 + | Keystone Asset Management upgrade | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 + | NDL systems integration | 20,000 | 0 | 0 | 0 | 0 | 10,000 |
| 48,345 + | Replacement CMS (website) | 50,000 | 0 | 0 | 50,000 | 50,000 | 0 |
| 0 + | MS Office suite | 0 | 0 | 25,000 | 0 | 0 | 0 |
| 0 + | MS Exchange server | 0 | 0 | 0 | 50,000 | 50,000 | 0 |
| 0 + | GIS Development Programme | 40,000 | 0 | 25,000 | 0 | 0 | 40,000 |
| 3,000 + | Financial Management System (FMS) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 6,000 |
| 2,179 + | Cash Receipting System | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 5,000 |
| 0 + | NLIS / Land Charges System | 0 | 0 | 5,000 | 0 | 0 | 0 |
| 1,812 + | Council Chamber PA System | 0 | 0 | 0 | 0 | 0 | 60,000 |
| 14,243 + | Revenues and Benefits Electronic Forms System | 16,000 | 0 | 0 | 0 | 0 | 0 |
| | Contact Centre | | | | | | |
| 1,321 + | Office Furniture | 0 | 0 | 0 | 0 | 0 | 0 |
| 22,670 + | CRM Software and ICT Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| | South Cambridgeshire Hall | | | | | | |
| 20,433 + | Internal Vestibule Area | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 + | Car Park Barrier | 0 | 8,000 | 0 | 0 | 0 | 0 |
| 0 + | Security - CCTV | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 0 + | Audio/visual aids - Meeting Rooms | 0 | 10,000 | 0 | 0 | 0 | 0 |
| 0 + | Kitchen Refurbishment | 30,000 | 0 | 0 | 0 | 0 | 0 |
| 248,182 | | 396,200 | 192,000 | 194,000 | 174,000 | 174,000 | 206,000 |

Planning and Economic Development Portfolio

Conservation:

| | | | | | | | |
|--------|---|---------|--------|--------|--------|--------|--------|
| 35,185 | Historic Buildings (Inc. War Memorials) and Conservation Area Enhancement Scheme Grants | 42,600 | 0 | 0 | 0 | 0 | 0 |
| 0 | Heritage Responsibilities | 30,000 | 0 | 0 | 0 | 0 | 0 |
| 0 | Archaeology Grants | 4,400 | 0 | 0 | 0 | 0 | 0 |
| 11,406 | Wildlife Enhancement Scheme | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| 16,151 | Tree and Hedge Partnership / Parish Planting | 14,500 | 0 | 0 | 0 | 0 | 0 |
| 0 | Parish Paths Initiative | 11,600 | 0 | 0 | 0 | 0 | 0 |
| 62,742 | | 113,600 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ | Estimate 2015/2016 £ | Estimate 2016/2017 £ | Estimate 2017/2018 £ | Estimate 2018/2019 £ |
|---|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Environmental Services Portfolio | | | | | | | |
| 13,415 | + | | | | | | |
| | | | | | | | |
| | | | | | | | |
| 65,000 | + | | | | | | |
| 0 | + | | | | | | |
| 0 | + | | | | | | |
| 3,585 | + | | | | | | |
| | | | | | | | |
| 64,905 | + | | | | | | |
| 44,490 | + | | | | | | |
| | | | | | | | |
| 0 | + | | | | | | |
| 191,395 | | | | | | | |
| Housing Portfolio | | | | | | | |
| 0 | + | | | | | | |
| 1,571,427 | + | | | | | | |
| 222,127 | | | | | | | |
| 10,000 | | | | | | | |
| 0 | + | | | | | | |
| | | | | | | | |
| 88,868 | | | | | | | |
| | | | | | | | |
| 507,371 | | | | | | | |
| 22,440 | | | | | | | |
| 2,422,233 | | | | | | | |
| Planning Policy and Localism Portfolio | | | | | | | |
| 41,607 | | | | | | | |
| 249,789 | | | | | | | |
| (34,296) | | | | | | | |
| 0 | | | | | | | |
| 21,984 | | | | | | | |
| 279,084 | | | | | | | |
| Leader's Portfolio | | | | | | | |
| 3,000 | + | | | | | | |
| 3,000 | | | | | | | |
| 3,206,636 | | | | | | | |
| Gross Capital Expenditure (General Fund) | | | | | | | |

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ | Estimate 2015/2016 £ | Estimate 2016/2017 £ | Estimate 2017/2018 £ | Estimate 2018/2019 £ |
|--------------------------|---|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <u>3,206,636</u> | Gross Capital Expenditure (General Fund) | <u>3,350,800</u> | <u>11,862,500</u> | <u>3,081,500</u> | <u>8,273,500</u> | <u>5,119,500</u> | <u>3,101,500</u> |
| | Analysed by: | | | | | | |
| 2,014,004 | Fixed Assets | 1,877,200 | 3,632,000 | 1,851,000 | 2,043,000 | 3,889,000 | 1,871,000 |
| 1,192,632 | Revenue Expenditure funded from Capital under Statute | 1,473,600 | 8,230,500 | 1,230,500 | 6,230,500 | 1,230,500 | 1,230,500 |
| <u>3,206,636</u> | Gross Capital Expenditure (General Fund) | <u>3,350,800</u> | <u>11,862,500</u> | <u>3,081,500</u> | <u>8,273,500</u> | <u>5,119,500</u> | <u>3,101,500</u> |

0

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ | Estimate 2015/2016 £ | Estimate 2016/2017 £ | Estimate 2017/2018 £ | Estimate 2018/2019 £ |
|--------------------------|--|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | Financed by: | | | | | | |
| (1,937,877) | Capital Receipts | (1,998,470) | (1,138,000) | (1,299,580) | (1,366,000) | (1,366,000) | (1,329,480) |
| (306,910) | Specified Government Grant (DCLG) | (240,000) | 0 | 0 | 0 | 0 | 0 |
| (31,895) | Specified Government Grant (Improvement East) | 0 | 0 | 0 | 0 | 0 | 0 |
| (237,648) | 106 Agreement Contribution (ring fenced for Housing) | (350,000) | (450,000) | (450,000) | (450,000) | (450,000) | (450,000) |
| 0 | Housing Capital Grant | 0 | (1,100,000) | 0 | 0 | 0 | 0 |
| 0 | Cambridgeshire County Council | 0 | (256,580) | (312,000) | (240,000) | (240,000) | (240,000) |
| 0 | Housing & Planning Delivery Grant | (225,380) | (226,000) | (132,670) | 0 | 0 | 0 |
| (13) | Other Grant Funding | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | Funding of previous HPDG from revenue | 0 | 0 | 0 | (50,000) | (50,000) | (50,520) |
| 0 | Housing Capital Reserve | 0 | (723,420) | (368,000) | (440,000) | (440,000) | (440,000) |
| (280,183) | Other Reserves | (40,000) | (90,000) | 0 | 0 | (50,000) | (40,000) |
| 0 | Historic Buildings Preservation Fund | (30,000) | 0 | 0 | 0 | 0 | 0 |
| (123,248) | Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| (84,997) | Revenue contribution from HRA towards software etc. | (135,950) | (38,500) | (47,250) | (43,500) | (43,500) | (36,500) |
| 66,870 | LTD Cash Overdrawn - re Wheeled Bins | 0 | 0 | 0 | 0 | 0 | 0 |
| (37,075) | LTD Cash Overdrawn - re Commercial Vehicles | (331,000) | (840,000) | (472,000) | (684,000) | (2,480,000) | (515,000) |
| (125,417) | Cash Overdrawn - re Equity Share properties | 0 | 0 | 0 | 0 | 0 | 0 |
| (108,243) | Net Capital Financing Adjustment (Other) | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | Borrowing | 0 | (7,000,000) | 0 | 0 | 0 | 0 |
| 0 | New Homes Bonus Infrastructure Reserve | 0 | 0 | 0 | (5,000,000) | 0 | 0 |
| <u>(3,206,636)</u> | Total Capital Financing | <u>(3,350,800)</u> | <u>(11,862,500)</u> | <u>(3,081,500)</u> | <u>(8,273,500)</u> | <u>(5,119,500)</u> | <u>(3,101,500)</u> |

Cost Centre Managers for Capital Programme

Cost Centre Manager

Housing Revenue Account

| | |
|-------------------------------|-------------------------|
| Repurchase of HRA dwellings | A Goddard |
| Reprovision of Existing Homes | S Newstead |
| New Homes Programme | S Newstead |
| Improvement of Housing Stock | A Goddard and T Cassidy |

General Fund

Corporate and Customer Services Portfolio

| | |
|-----------------|-----------|
| ICT Development | S Rayment |
| Contact Centre | D Graham |

Planning and Economic Development Portfolio

| | |
|--------------------------|---------|
| Conservation: | D Bevan |
| Other Planning Services: | J Mills |

Environmental Services Portfolio

| | |
|--------------------------|-----------------|
| Awarded Watercourses | P Matthews |
| Commercial Services | S Harwood-Clark |
| Environmental Protection | P Quigley |

Housing Portfolio

| | |
|--|------------|
| Capital Apportionments of HRA Expenditure | A Goddard |
| Repurchase of General Fund Sheltered Homes | A Goddard |
| Grants to Housing Associations | S Newstead |
| Empty Homes Grants | S Newstead |
| Improvement Grants | S Newstead |

Planning Policy and Localism Portfolio

| | |
|---------------------------|----------|
| Village Sports Facilities | G Barron |
| Community Facilities | G Barron |
| Arts Capital Grants | G Barron |
| Growth Area | J Green |
| Rampton Drift | J Mills |

Leader's Portfolio

| | |
|--------------------|---------|
| Photovoltaic Cells | S Hills |
|--------------------|---------|

MEMORANDUM CAPITAL PROGRAMME - GENERAL FUND**Uncommitted grant balances brought forward from previous years**

The following uncommitted balances of capital grant budgets have been built up from contributions in previous years to earmarked reserves. They are made available for commitment during 2013/14 or later years, in addition to the figures in the main capital programme:-

| | Uncommitted Balance as at 01/04/12 £ |
|--|---|
| Planning | |
| Conservation Grants: | |
| Heritage Initiatives | 33,779 |
| Historic Buildings Grants, |) |
| Conservation Area Enhancement Schemes, |) |
| War Memorial Repair and Restoration Grants |) |
| | 0 |
| Historic Buildings Preservation Fund | 54,622 |
| Total Uncommitted Capital Grants Allocations b/fwd. 01/04/10 | <hr/> 88,401 <hr/> |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--|----------------------------|----------------------------|
| SUMMARY OF ALL DEPARTMENTAL EXPENDITURE (excluding Wardens and DSO staff) | | | |
| | EXPENDITURE | | |
| 13,398,885 | Employees | 13,964,960 | 13,643,930 |
| 2,138 | Premises Related Expenses | 3,290 | 1,900 |
| 269,284 | Transport Related Expenses | 263,420 | 241,830 |
| 457,987 | Supplies and Services | 459,800 | 369,960 |
| 617,928 | Communications and Computing | 592,490 | 665,190 |
| 78,124 | Expenses | 104,080 | 117,670 |
| 28,669 | Grants and Subscriptions | 22,160 | 23,820 |
| 1,864 | Miscellaneous | 8,960 | 8,550 |
| 388,655 | Agency and Contracted Services | 0 | 0 |
| 252,255 | Capital Financing Costs | 282,420 | 280,110 |
| (173,075) | Income | (80,740) | (71,920) |
| 15,322,714 | TOTAL NET EXPENDITURE | 15,620,840 | 15,281,040 |
| 0 | Unallocated reduction for vacancies | (500,000) | |
| 0 | Other unallocated reductions/expenditure | 0 | 0 |
| 15,322,714 | TOTAL DIRECT EXPENDITURE SUMMARY | 15,120,840 | 15,281,040 |
| 359 / 325.79 | Employees Headcount / FTE | 359 / 325.79 | 367 / 319.51 |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--------------------------------|----------------------------|----------------------------|
| DEPARTMENTAL EXPENDITURE MEMORANDUM | | | |
| CHIEF OFFICERS | | | |
| | EXPENDITURE | | |
| 297,970 | Employees | 298,990 | 97,800 |
| 1,852 | Transport Related Expenses | 1,560 | 150 |
| 1,179 | Supplies and Services | 1,790 | 580 |
| 332 | Communications and Computing | 530 | 200 |
| 917 | Expenses | 3,130 | 1,650 |
| 0 | Grants and Subscriptions | 200 | 0 |
| 145 | Miscellaneous | 150 | 150 |
| 302,395 | TOTAL NET EXPENDITURE | 306,350 | 100,530 |
| 5 / 4.00 | Employees Headcount / FTE | 5 / 4.00 | 3 / 2.00 |
| CORPORATE SERVICES | | | |
| | EXPENDITURE | | |
| 4,707,271 | Employees | 5,188,430 | 5,433,200 |
| 1,853 | Premises Related Expenses | 3,290 | 1,900 |
| 31,008 | Transport Related Expenses | 32,530 | 27,080 |
| 311,337 | Supplies and Services | 314,110 | 233,520 |
| 533,728 | Communications and Computing | 538,640 | 602,350 |
| 28,358 | Expenses | 44,020 | 44,550 |
| 14,559 | Grants and Subscriptions | 15,600 | 15,790 |
| 851 | Miscellaneous | 1,000 | 1,000 |
| 388,655 | Agency & Contracted Services | 0 | 0 |
| 252,255 | Capital Financing Costs | 282,420 | 277,430 |
| (125,649) | Income | (60,740) | (51,920) |
| 6,144,226 | TOTAL NET EXPENDITURE | 6,359,300 | 6,584,900 |
| 145 / 128.89 | Employees Headcount / FTE | 145 / 128.89 | 152 / 132.25 |
| PLANNING AND NEW COMMUNITIES | | | |
| | EXPENDITURE | | |
| 3,795,133 | Employees | 3,816,580 | 3,181,630 |
| 285 | Premises | 0 | 0 |
| 87,842 | Transport Related Expenses | 94,860 | 67,020 |
| 79,986 | Supplies and Services | 66,990 | 70,940 |
| 29,533 | Communications and Computing | 16,160 | 16,640 |
| 9,305 | Expenses | 13,010 | 11,200 |
| 9,900 | Grants and Subscriptions | 420 | 2,590 |
| 795 | Miscellaneous | 4,310 | 4,000 |
| (2,220) | Income | 0 | 0 |
| 4,010,559 | TOTAL NET EXPENDITURE | 4,012,330 | 3,354,020 |
| 90 / 85.35 | Employees Headcount / FTE | 90 / 85.35 | 78 / 73.12 |

| Actual 2012/2013 £ | | Estimate 2013/2014 £ | Estimate 2014/2015 £ |
|--|--------------------------------|----------------------------|----------------------------|
| DEPARTMENTAL EXPENDITURE MEMORANDUM | | | |
| AFFORDABLE HOMES | | | |
| | EXPENDITURE | | |
| 2,630,002 | Employees | 2,849,770 | 2,825,930 |
| 76,614 | Transport Related Expenses | 73,220 | 73,280 |
| 15,266 | Supplies and Services | 20,080 | 19,040 |
| 36,333 | Communications and Computing | 24,570 | 28,810 |
| 27,138 | Expenses | 31,420 | 27,170 |
| 2,940 | Grants and Subscriptions | 3,040 | 3,040 |
| 0 | Miscellaneous | 2,900 | 2,900 |
| (39,150) | Income | (20,000) | (20,000) |
| 2,749,143 | TOTAL NET EXPENDITURE | 2,985,000 | 2,960,170 |
| 76 / 69.90 | Employees Headcount / FTE | 76 / 69.90 | 75 / 67.33 |
| HEALTH AND ENVIRONMENTAL SERVICES | | | |
| | EXPENDITURE | | |
| 1,968,509 | Employees | 1,811,190 | 2,105,370 |
| 71,968 | Transport Related Expenses | 61,250 | 74,300 |
| 50,219 | Supplies and Services | 56,830 | 45,880 |
| 18,002 | Communications and Computing | 12,590 | 17,190 |
| 12,406 | Expenses | 12,500 | 33,100 |
| 1,270 | Grants and Subscriptions | 2,900 | 2,400 |
| 73 | Miscellaneous | 600 | 500 |
| 0 | Capital Financing Costs | 0 | 2,680 |
| (6,056) | Income | 0 | 0 |
| 2,116,391 | TOTAL NET EXPENDITURE | 1,957,860 | 2,281,420 |
| 43 / 37.85 | Employees Headcount / FTE | 43 / 37.85 | 59 / 44.81 |

PRECAUTIONARY ITEMS

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

| <u>Precautionary Items for 2013/14</u> | Total Approved £ | Used in 2013/14 to Jan 2014 £ |
|---|------------------------|--|
| Awarded Watercourses - emergency works | 15,000 | |
| Footway Lighting | 10,000 | |
| Contaminated Land - remedial works | 82,000 | |
| Clearance of Private Sewers | 6,000 | |
| National Assistance Burials Act | 5,000 | |
| District Emergencies | 50,000 | |
| Environmental Health Legal Costs | 10,000 | |
| Homelessness - additional accommodation | 140,000 | |
| Planning Appeals and Inquiries | 50,000 | |
| Standards Budget | 63,000 | |
| District Elections - By-election costs | 4,000 | |
| Neighbourhood Planning | 30,000 | |
| Local Development Framework | 35,000 | |
| Total | <u>500,000</u> | <u>0</u> |

| <u>Precautionary Items for 2014/15</u> | Total £ |
|---|----------------|
| Homelessness - additional accommodation | 140,000 |
| Planning Appeals and Inquiries | 50,000 |
| Neighbourhood Planning | 30,000 |
| Local Plan (Expert Witnesses) | 30,000 |
| Total | <u>250,000</u> |